

# *CLINTON/JACKSON EARLY CHILDHOOD IOWA*



## *COMMUNITY PLAN*

***Clinton/Jackson***  
***Early Childhood Iowa***

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Date: 11-23-15

***Date the Clinton/Jackson ECI Area Board approved  
the plan: October 22, 2012***

***Reviewed and updated: April 22, 2013***

***Reviewed and updated: April 28, 2014***

***Reviewed and updated: March 23, 2015***

***Community Needs Assessment Completed  
Priorities Established  
Plan Updated: November 23, 2015***

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## General Information

### Vision and Mission

The Clinton/Jackson Early Childhood Iowa Board has adopted the same vision as the State Early Childhood Iowa Board, and has created its own mission and purpose statement for the area:

**Vision: Every child, beginning at birth, will be healthy and successful**

The vision statement was adopted in the year 2008. Through discussion and input from the community it was the decision of the Clinton/Jackson Empowerment Board to adopt the same vision as the State Empowerment Board at that time. The Clinton/Jackson Early Childhood Iowa Board believes this vision statement is still appropriate for our area in 2015.

**Mission: To develop and maintain a collaborative system of needs-based services, implemented at the earliest possible point of intervention, that strengthens families and communities.**

The mission statement was adopted by the Clinton/Jackson Empowerment Board in the year 2008. The current Board continues to support this mission statement in 2015.

**Purpose Statement: To meet the needs of local children birth to five years of age and their families while meeting the specific goals established by the Iowa legislature.**

The purpose statement and Priority areas were adopted by the Clinton/Jackson Empowerment Board in the year 2008. The current Clinton/Jackson Early Childhood Iowa Board continues to support this purpose statement in 2015 as it supports our efforts to work with local elected officials at the county and state level to support our youngest citizens through access to our priority areas listed.

**Priority Areas of Clinton/Jackson Early Childhood Iowa:**

- Provide resources and support for healthy parenting.
- Improve the availability and access to quality health care services.
- Increase access and opportunities for quality preschool/childcare experiences.

**Based on the principles of:**

- ❖ Open collaborative system
- ❖ Partnerships that avoid duplication
- ❖ Need-based services
- ❖ Identifying needs in the community as early as possible
- ❖ Services that we support are strength based

Yearly, the Board specifically address their vision, mission, purpose statement, priority areas and principles for the purpose of review and if needed redefinition. It is with thoughtful intention that the Clinton/Jackson Early Childhood Board serves our youngest citizens and their families.

The Clinton/Jackson Early Childhood Iowa Board adopted this community plan on November 23, 2015. We would like to thank everyone for their time and effort in supporting us in completing this process.

## Geographical Boundaries/Eligibility for Services

The Early Childhood Iowa Area (ECIA) consists of Clinton County and Jackson County. Both Counties are considered Small Urban Counties as reported by the Kids Count Data Book, December of 2014.



Children 0-5 and their families living within the Clinton/Jackson ECI area are eligible for services funded by Clinton/Jackson Early Childhood Iowa.

The Clinton/Jackson Early Childhood Iowa has a policy in place to address requests for consideration for services for children and their families not living within the area boundaries. Policy ID: 1.6, Title: ECI Area Boundaries/Services Out of Area Policy.

Clinton County has a total area of 710 square miles, of which, 695 square miles are land and 15 square miles are water.

Clinton County is adjacent to:

Jackson County (north)

Carroll County, Illinois (northeast), across the Mississippi River

Whiteside County, Illinois (east), across the Mississippi River

Rock Island County, Illinois (southeast), across the Mississippi River

Scott County (south)

Cedar County (southwest)

Jones County (northwest)

### Cities within Clinton County:

<u>City</u>	<u>Population</u>
Andover	100
Calamus	418
Camanche	4,358
Charlotte	375
Clinton	26,246

DeWitt	5,253
Delmar	505
Goose Lake	236
Grand Mound	623
Lost Nation	429
Low Moor	281
Toronto	121
Welton	161
Wheatland	740

*(Data Source: State Data Center, Annual Population Estimates for Cities by County in Iowa, Vintage 2014)*

Jackson County has a total area of 650 square miles, of which, 636 square miles of it is land and 14 square miles is water.

Jackson County is adjacent to:

- Dubuque County (north)
- Jo Davies, Illinois (northeast), across the Mississippi River
- Carroll County, Illinois (east), across the Mississippi River
- Rock Island County, Illinois (southeast), across the Mississippi River
- Clinton County (south)
- Jones County (west)

Cities within Jackson County:

<u>City</u>	<u>Population</u>
Andrew	424
Baldwin	106
Bellevue	2,167
La Motte	254
Maquoketa	6,010
Miles	443
Monmouth	149
Preston	984
Sabula	556
Spragueville	81
Springbrook	141
St. Donatus	132
Zwingle	25

*(Data Source: State Data Center, Annual Population Estimates for Cities by County in Iowa, Vintage 2014)*

## Demographics

### CLINTON & JACKSON COUNTIES

Population

- As of July 1, 2014 **Clinton County** reported annual population estimates as 48,051. This is a numeric change of -1,065 between the years of April 1, 2010 to July 1, 2014. (Data Source: State Data Center, Annual Population Estimates: Vintage 2014)

- **Clinton County** has an estimated 6.1% of children under 5 years and 22.7% under 18 years using the 2014 population number. (www.quickfacts.census-gov)
- As of July 1, 2014 **Jackson County** reported annual population estimates as 19,720. This is a numeric change of -366 between the years of April 1, 2010 to July 1, 2014. (Data Source: State Data Center, Annual Population Estimates: Vintage 2014)
- **Jackson County** has an estimated 5.4% of children under 5 years and 22.3% under 18 years using the 2014 population number. (www.quickfacts.census-gov)

### Ethnicity

#### ❖ Clinton County

21,733	Housing units 2014
94%	White alone, percent, 2014
3.2%	Black or African American, percent, 2014
0.3%	American Indian and Alaska Native, alone, percent, 2014
0.6%	Asian, alone, percent, 2014
1.8%	two or more races
2.9%	Hispanic or Latino, percent, 2014
91.5%	White alone, not Hispanic or Latino, percent, 2014
2.3%	Language other than English spoken at home, pct 5+, 2009-2013

#### ❖ Jackson County

9,458	Housing units 2014
96.9%	White alone, percent, 2014
0.6%	Black or African American, percent, 2014
0.3%	American Indian and Alaska Native, alone, percent, 2014
0.04%	Asian, alone, percent, 2014
1.1%	two or more races
1.3%	Hispanic or Latino, percent, 2014
95.8%	White alone, not Hispanic or Latino, percent, 2014
2.3%	Language other than English spoken at home, pct 5+, 2009-2013 (www.quickfacts.census-gov)

### District Demographics 2014 - 2015

#### ❖ Clinton County Community School Districts

<u>Name</u>	<u>enrollment</u>	<u>Free and/or reduced lunch eligible</u>
Calamus-Wheatland CSD	521	31.48%
Camanche CSD	1122	35.65%
Central DeWitt CSD	1735	25.67%
Clinton CSD	3961	51.78%
Delwood CSD(PK-6th)	172	35.47%
Northeast CSD	875	33.14%

#### ❖ Jackson County Community School Districts

<u>Name</u>	<u>enrollment</u>	<u>Free and/or reduced lunch eligible</u>
Andrew CSD (PK-8th)	174	44.25%
Bellevue CSD	927	18.77%
Easton Valley CSD	508	33.86%
Maquoketa CSD	1583	49.08%

❖ Private Schools, Clinton and Jackson Counties, District Demographics 2013-2014

Name	Enrollment	Free and/or reduced lunch eligibility
Marquette Catholic HS, Bellevue	67	1.49%
St. Joseph's (K-8) Bellevue	162	10.49%
Prince of Peace School (PK-12) Clinton	219	17.07%
Sacred Heart School (PK-6) Maquoketa	120	18.33%
St. Joseph's School – (K-8) DeWitt	173	18.50%

*(Data Source: Iowa Department of Education)*

**Preschool measures the number and percentage of children age 3-4 enrolled in preschool.** (Data Source: U.S. Census Bureau)

(Data

❖ Clinton County

Year	Age 3-4 Population	Preschool	Percentage	2000-2008-2012 Change
2000	1,287	646	50.2%	
2008-2012	1,088	662	60.8%	21.2%

❖ Jackson County

Year	Age 3-4 Population	Preschool	Percentage	2000-2008-2012 Change
2000	520	222	42.7%	
2008-2012	491	296	60.3%	41.2%

### **Income/Poverty Data**

❖ Clinton County

- \$49,559 Median household income, 2009-2013
- 14.0% Persons below poverty level, percent, 2009-2013
- 90% High school graduate or higher, percent of persons age 25+, 2009-2013
- 17.7% Bachelor's degree or higher, percent of persons age 25+, 2009-2013

❖ Jackson County

- \$46,467 Median household income, 2009-2013
- 10.5% Persons below poverty level, percent, 2009-2013
- 89.2% High school graduate or higher, percent of persons age 25+, 2009-2013
- 14.5% Bachelor's degree or higher, percent of persons age 25+, 2009-2013

*(www.quickfacts.census.gov)*

**Children age 0-17 who live below the poverty level during the year.** (Data Source: U.S. Census Bureau)

❖ Clinton County

Year	Child Population	Below Poverty	Percentage	2000-2012 Change
2000	12,234	1,566	12.8%	
2012	11,094	2,252	20.3%	58.6%

❖ Jackson County

Year	Child Population	Below Poverty	Percentage	2000-2012 Change
2000	5,030	664	13.2%	
2012	4,398	928	21.1%	59.8%

**Children Receiving WIC** measures the average monthly number and percentage of children age 0-4 who are receiving services through the Women, Infants and Children Program. (Data Source: Iowa Department of Public Health)

❖ Clinton County

Year	0-4 population	Receiving WIC	Percentage	2003-2013 Change
2003	2,954	920	31.1%	
2013	2,971	836	28.1%	-9.7%

❖ Jackson County

Year	0-4 population	Receiving WIC	Percentage	2003-2013 Change
2003	1,093	292	26.7%	
2013	1,081	220	20.4%	-23.8%

**Food Assistance** measures the average monthly number and percentage of individuals receiving financial assistance for food during the year. (Data Source: Iowa Department of Human Services)

❖ Clinton County

Year	Total Population	Food Assistance	Percentage	2000-2013 Change
2000	50,149	3,251	6.5%	
2013	48,420	9,130	18.9%	190.9%

❖ Jackson County

Year	Total Population	Food Assistance	Percentage	2000-2013 Change
2000	20,296	812	4.0%	
2013	19,587	2,717	13.9%	246.7%

**Family Investment Program** measures the average monthly number and percentage of individuals receiving Family Investment Program financial assistance during the year. (Data Source: Iowa Department of Human Services)

❖ Clinton County

Year	Total Population	Family Investment	Percentage	2000-2013 Change
2000	50,149	1,372	2.7%	
2013	48,420	900	1.9%	-32.1%

❖ Jackson County

Year	Total Population	Family Investment	Percentage	2000-2013 Change
2000	20,296	274	1.4%	
2013	19,587	223	1.1%	-15.7%

**Teen Births** measures the number and percentage of females age 15-19 giving birth. (Data Source: Iowa Department of Public Health)

❖ Clinton County

Year	Female Population (15-19)	Live Births	Percentage	2000-2013 Change
2000	1,186	73	4.0%	
2013	1,544	47	3.0%	-24.3%

❖ Jackson County

Year	Female Population (15-19)	Live Births	Percentage	2000-2013 Change
2000	705	26	3.7%	
2013	600	15	2.5%	-32.2%

**Unemployment** measures

the number and percentage of individuals age 16 and over who are in the labor force but unemployed during the year. Data Source: Iowa Workforce Development

❖ Clinton County

<u>Year</u>	<u>Labor Force</u>	<u>Unemployed</u>	<u>Percentage</u>	<u>2000-2013 Change</u>
2000	26,490	920	3.5%	
2013	26,440	1,410	5.3%	53.6%

❖ Jackson County

<u>Year</u>	<u>Labor Force</u>	<u>Unemployed</u>	<u>Percentage</u>	<u>2000-2013 Change</u>
2000	10,370	450	4.3%	
2013	10,840	580	5.4%	23.3%

In 2014, DHS instituted a reform called Differential Response, which creates two pathways for handling reports alleging denial of critical care (commonly called neglect). Denial of critical care reports initially seen as involving low risk are assigned to the Family Assessment pathway, which does not lead to a determination whether there was child abuse. Reports with a higher perceived risk to children are assigned to the traditional Child Abuse Assessment pathway, where DHS staff makes a determination whether there is abuse. (Family Assessment reports can be transferred to the Child Abuse Assessment pathway if the risk of harm to a child is greater than first perceived.

Here is how DHS handled the assignment of accepted reports in calendar year 2014:

Reports accepted: 23,562

Assigned to Family Assessment pathway: 7,769 (33 %)

Assigned to Child Abuse Assessment pathway: 15,793 (67 %)

Cases of confirmed or founded child abuse: 5,534 (35 %)

Total children found to be abused: 7,429

Because of the Differential Response changes, the total number of children abused (7,429) is far lower than in previous years:

**Age of child abuse victims:** Child abuse disproportionately impacts young children. In 2014, 48.8 percent of child abuse victims were under six years old.

**Categories of child abuse:** In previous years, denial of critical care cases comprised almost 80 percent of total abuse cases. In 2014, approximately two out of five denial of critical care cases were assigned to Family Assessment and did not receive a determination of abuse. By contrast, all reports involving the other forms of abuse went the Child Abuse Assessment pathway and were subject to a determination of abuse. As a result of this different handling of reports, the proportion of all cases of confirmed or founded abuse that involved denial of critical care declined to 70 percent. The next most common types of confirmed or founded abuse were physical injury (12.3 percent), illegal drugs in a child's body because of caretaker action or inaction (8.5 percent), and sexual abuse (6.6 percent). (Data Source: Prevent Child Abuse Iowa)

## Iowa Child Abuse By County, 2014

(Data

Source: Prepared by Prevent Child Abuse Iowa/Iowa Department of Human Services 10/15)

County	2012 Population 0-17	2014 Reports Accepted	2014 Family Assessment	2014 Child Abuse Assessment	2014 Percent Assigned to Family Assessment	2014 Confirmed or founded reports	2014 Confirmation rate	2014 Abused children
Clinton	11,313	531	189	342	35.6%	148	43.3%	179
Jackson	4,490	133	44	89	33.1%	23	25.8%	31

**Medicaid Member Ratio by County: Enrolled/County Population %.** This figure represents the ratio of unique members' enrolled/county population.

(Data Source: Iowa Department of Human Services, 10/14)

<u>County</u>	<u>Percentage</u>
Clinton	27% which is the middle tier (highest 6%-20%)
Jackson	20% which is the lower tier (21%-50%)

## Use of the Community Plan

Empowerment/Early Childhood State of Iowa legislation established the requirement for a community plan to be developed by Early Childhood Iowa Area Boards for providing services for children from prenatal through five years of age. The Clinton/Jackson Early Childhood Board uses their Community Plan as a guide for decision making at the local level.

We believe an effective community plan builds a strong foundation for community collaboration. The plan should be a fluid and constantly changing document that reflects the needs and assets of our Early Childhood Area. All members of our community should be able to use the plan as tool which provides a variety of information about our two counties.

It is the intent of the Clinton/Jackson ECI Board that this community plan be used to build ongoing, permanent relationships for the purpose of applying a collective vision for the benefit of our youngest citizens. We use our community plan as an engagement tool to promote and encourage ongoing efforts specific to early childhood in a variety of professional and community arenas.

“If you want to know how the shoe fits, ask the person who is wearing it, not the one who made it.” It is true and accurate that this Community Plan was written by local parents/guardians and providers of services to parents/guardians and caretakers of young children. The Clinton/Jackson ECI Board has taken the information provided to us and placed it in this Community Plan.

### The Clinton/Jackson ECI Community Plan is shared with:

Community Partners  
Contractors  
Area legislators  
State and Local policy makers  
Clinton/Jackson Decategorization Board Members  
Clinton and Jackson County Health Departments  
State ECI Technical Assistance Team

The Community Plan is also available by contacting the ECI Director or an ECI Board Member and is made available on the ECI website:

[http://www.clintoncounty-ia.gov/Page/Clinton\\_Jackson\\_Early\\_Childhood\\_Iowa.aspx?nt=636](http://www.clintoncounty-ia.gov/Page/Clinton_Jackson_Early_Childhood_Iowa.aspx?nt=636)

Section

2

## Community Needs Assessment

### Development of Needs Assessment

The Clinton/Jackson Early Childhood Iowa Board utilized a combination of methods to determine and prioritize the needs for the children, prenatal to 5 years of age in the Early Childhood Iowa area.

Clinton/Jackson Early Childhood Iowa conducted a Community Needs Assessment which started in the summer of 2014 and ended in the fall of 2015. Process and results are as follows. An Early Childhood Community Needs Assessment was last conducted July of 2011 through August of 2012.

#### ***COMMUNITY PLANNING EFFORTS***

The Community Needs Assessment Planning efforts started with the Clinton/Jackson Early Childhood Iowa Board discussion at our regularly scheduled Board Meetings in FY14. The Early Childhood Iowa Executive Committee Members and the Early Childhood Iowa Board Members determined the best and most productive approach for gathering information on the strengths, needs, and gaps in the Clinton/Jackson early childhood community. The Clinton/Jackson Early Childhood Iowa Director was instructed to work with our community partners to collect data for use in this plan. These partners included individuals, coalition members, board members and advisory committee members from the State Early Childhood Iowa Technical Assistance Team, the Iowa Department of Public Health State Home Visiting, Community Action of Eastern Iowa, Iowa Child Care Resource & Referral, Clinton and Jackson County Community Partnership for Protecting Children, Clinton and Jackson County Prevent Child Abuse, Clinton/Jackson DECAT Board, Jackson County Regional Health Center, Mercy Hospital, Genesis VNA, Clinton County Health Department, Jackson County Health Department, WIC, Clinton & Jackson Home Visitation/Coordinated Intake Advisory Board and various community members.

#### ***SURVEY***

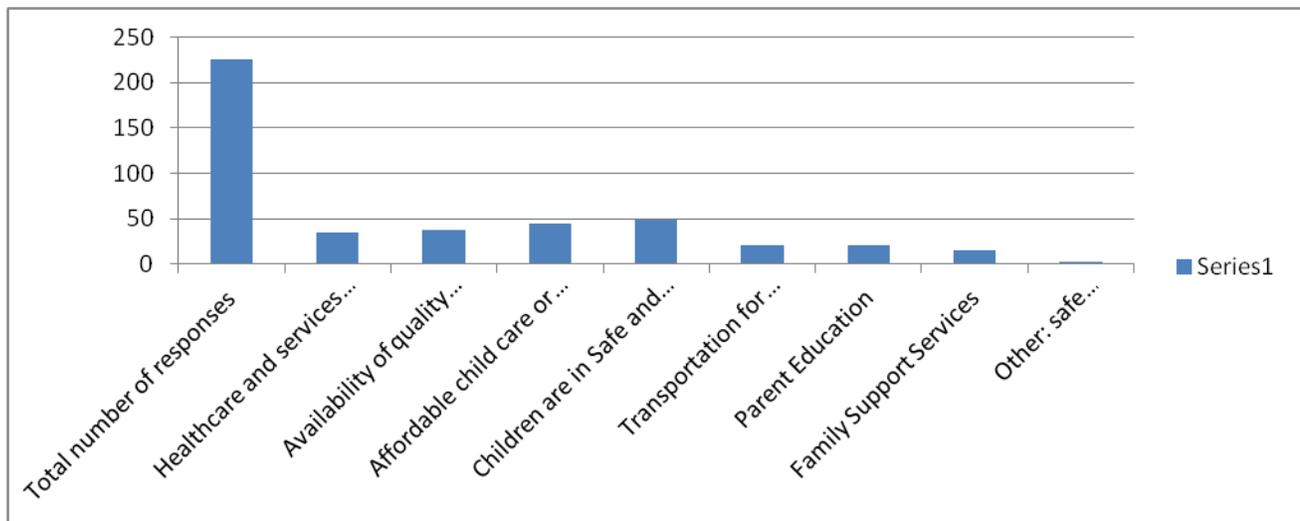
The Clinton/Jackson Early Childhood Board Members determined that the best possible way to gather data was through a survey. Surveys were shared either electronically or via hard copy. Either a link or a hard copy was shared with parents participating in ECI programming, service providers in Clinton and Jackson County, preschool staff, child care center staff, home child care providers, Clinton/Jackson ECI Board Members, Clinton/Jackson DECAT Board Members, staff of Medical Center and health clinics in Clinton and Jackson County, area school districts, AEA Staff, Jackson County Grade Level Reading

Group, Clinton and Jackson County Dolly Pardon Imagination Library Volunteers, Clinton County United Way, Community Foundation of Jackson County, various clergy members, community service providers and partners, parents and community leaders and government officials. All participants were also encouraged to share the survey to gather further input from the general public. The link for completing the survey was sent out on the Clinton and Jackson County Community Partnership for Protecting Children email list which is widely and consistently used in our area as an effective communication tool. This email list reaches 152 community partners in Clinton County and 102 community partners in Jackson County.

## Analysis of Survey Data Collected

The ECI Director compiled results from the survey. The data was presented to the ECI Board Members. Results are as follows.

Question 1			
What do you feel are the <b>3 greatest needs</b> for children 0-5 years old where you currently reside?			
answer options			
1	Total number of responses	226	%
2	Healthcare and services for children (medical, dental, eye, mental, special services)	35	15%
3	Availability of quality child care preschool	38	17%
4	Affordable child care or preschool	44	19%
5	Children are in Safe and Secure environments (home, community, and child care)	49	22%
6	Transportation for children to attend quality care and education centers	21	9%
7	Parent Education	21	9%
8	Family Support Services	15	7%
9	Other: safe neighborhoods, car seats, coats, baby/children supplies (ie swings)	3	1%
		100%	



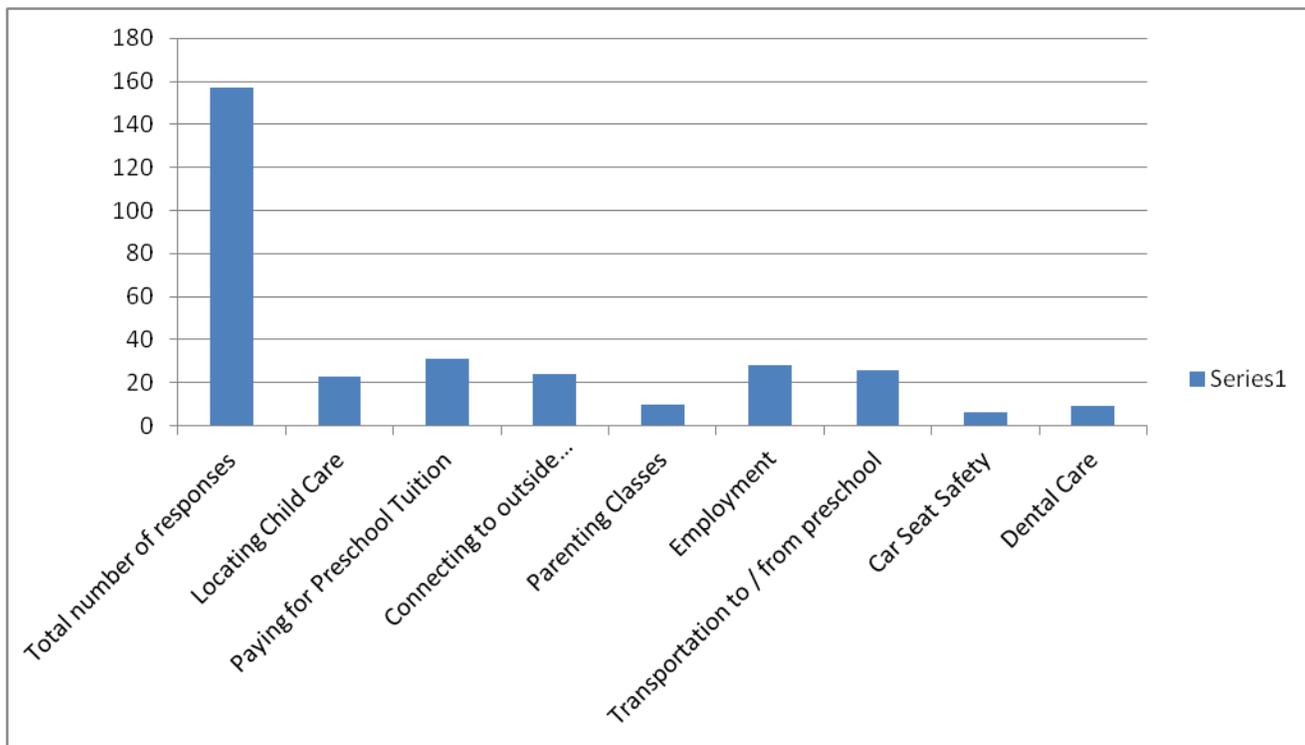
The three greatest needs identified by respondents:

22% Children are in Safe and Secure environments (home, community, and child care)

19% Affordable child care or preschool

17% Availability of quality child care / preschool

Question 2		
If your family or the families you work with had to ask for help, what would that be:		
answer options		
Total number of responses	157	%
Locating Child Care	23	15%
Paying for Preschool Tuition	31	20%
Connecting to outside resources/information	24	15%
Parenting Classes	10	6%
Employment	28	18%
Transportation to / from preschool	26	17%
Car Seat Safety	6	4%
Dental Care	9	6%
		100%



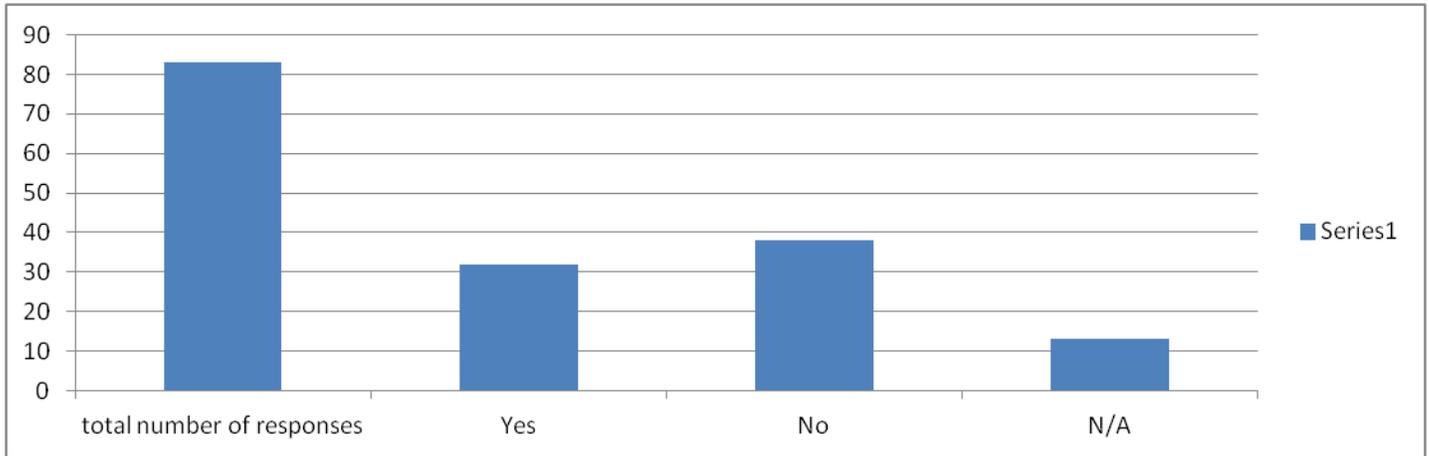
The top three identified by respondents:

20% Paying for Preschool Tuition

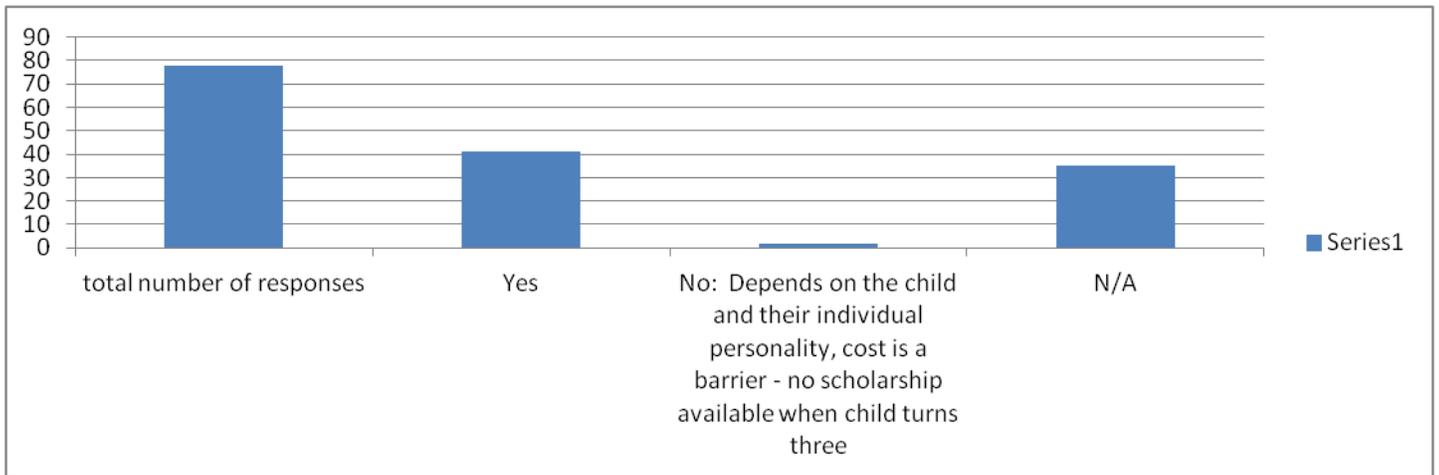
18% Employment

17% Transportation to / from Preschool

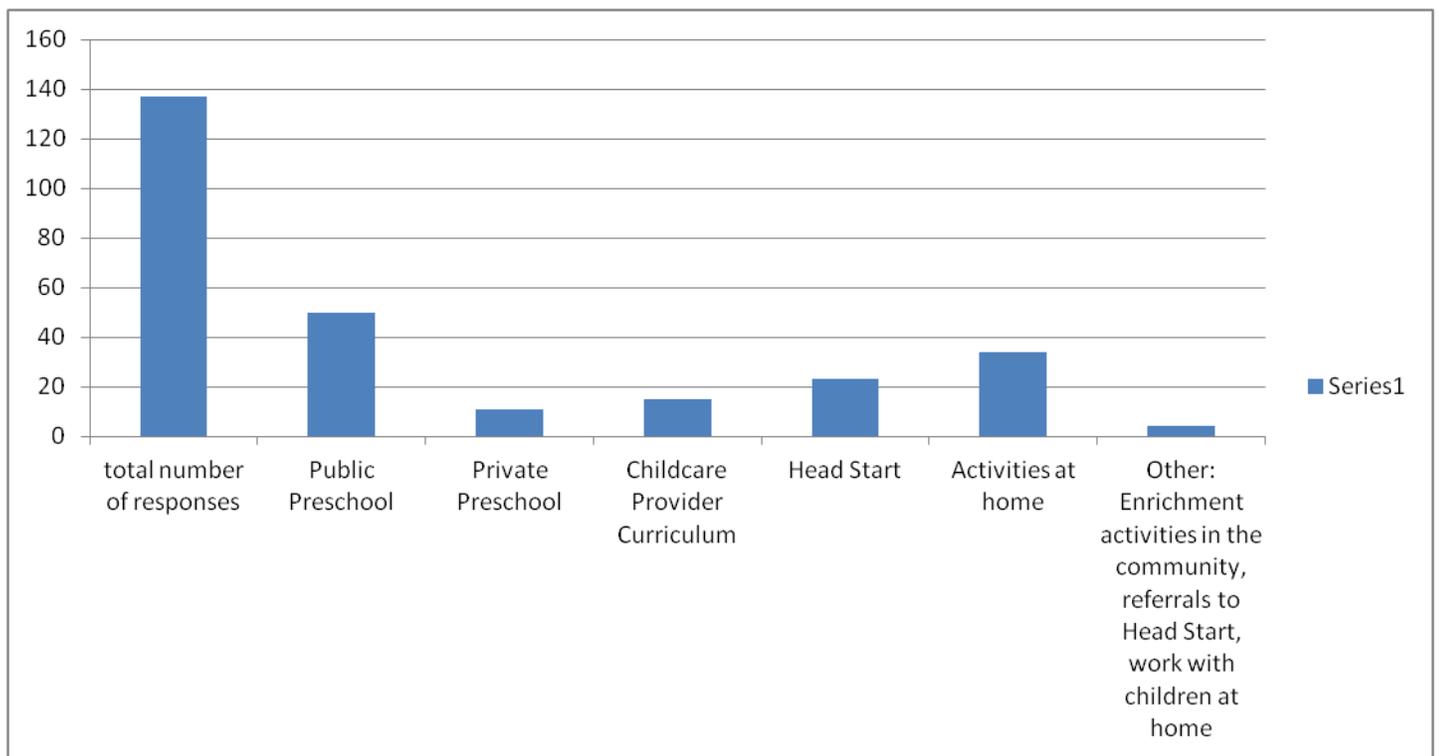
<b>Question 3</b>		
In the last 12 months, have you or the families you work with experienced any problems in transporting your child(ren) to and from, before/after school activities, preschool or child care?		
<b>answer options</b>		
total number of responses	83	%
Yes	32	39%
No	38	46%
N/A	13	16%
		100%



	Question 4		
	If you have children ages 3-5, have they or will they be attending preschool?		
	answer options		
1	total number of responses	78	%
2	Yes	41	52%
3	No: Depends on the child and their individual personality, cost is a barrier - no scholarship available when child turns three	2	3%
4	N/A	35	45%
			100%



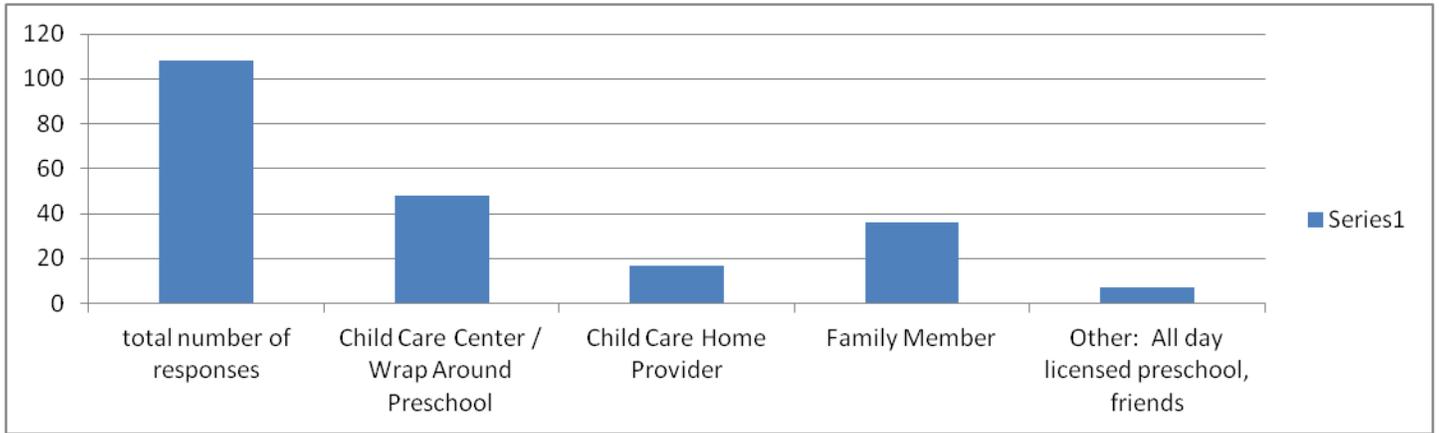
Question 5			
How do you ensure your children or the children you work with are ready for Kindergarten? (Please select all that apply)			
answer options			
1	total number of responses	137	%
2	Public Preschool	50	36%
3	Private Preschool	11	8%
4	Childcare Provider Curriculum	15	11%
5	Head Start	23	17%
6	Activities at home	34	25%
7	Other: Enrichment activities in the community, referrals to Head Start, work with children at home	4	3%
			100%



The top three identified by respondents:

- 36% Public Preschool
- 25% Activities at home
- 17% Head Start

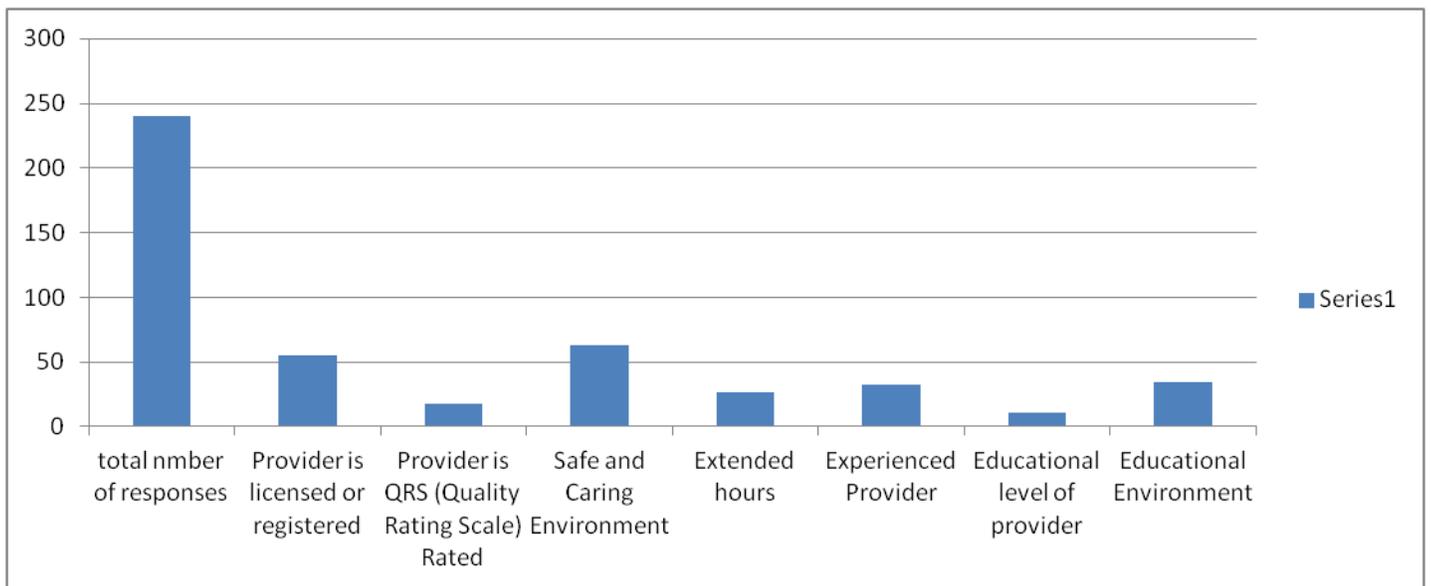
Question 6			
If you work outside the home, or you work with families who use child care, is your / the child being cared for by a : (Please select all that apply)			
answer options			
1	total number of responses	108	%
2	Child Care Center / Wrap Around Preschool	48	44%
3	Child Care Home Provider	17	16%
4	Family Member	36	33%
5	Other: All day licensed preschool, friends	7	6%
			100%



The top three identified by respondents:

- 44% Child Care Center / Wrap Around Preschool
- 33% Family Member
- 16% Child Care Home Provider

Question 7			
Please check <b>3 things</b> that you would consider most important when searching for child care?			
answer options			
1	total number of responses	240	%
2	Provider is licensed or registered	55	23%
3	Provider is QRS (Quality Rating Scale) Rated	18	8%
4	Safe and Caring Environment	63	26%
5	Extended hours	27	11%
6	Experienced Provider	32	13%
7	Educational level of provider	11	5%
8	Educational Environment	34	14%
			100%



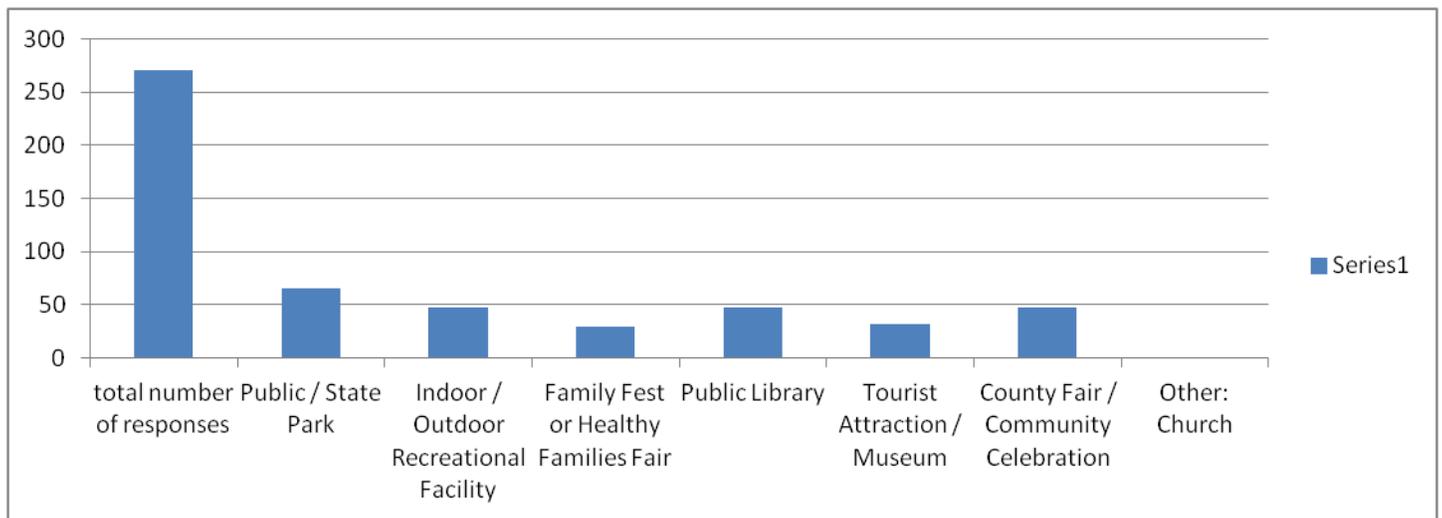
The top three identified by respondents:

26% Safe and Caring Environment

23% Provider is licensed or registered

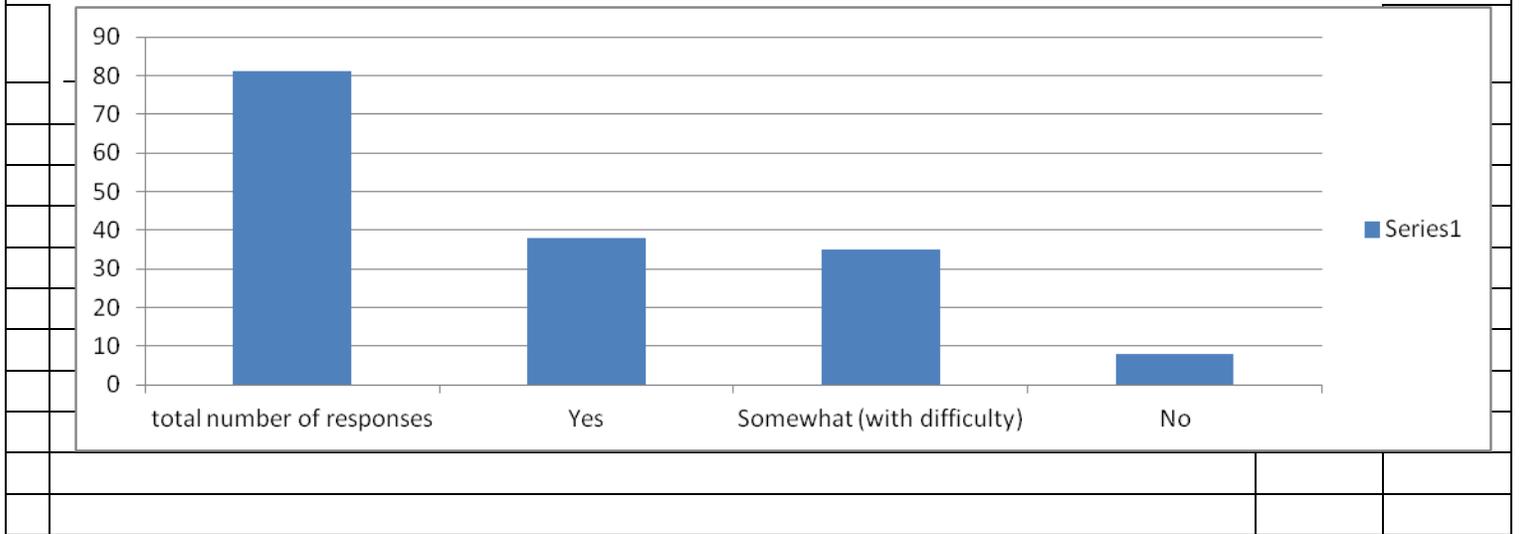
14% Educational Environment

Question 8			
In the past year, did you or a member of your family use / visit any of the following: (in your county)			
answer options			%
1	total number of responses	271	
2	Public / State Park	66	24%
3	Indoor / Outdoor Recreational Facility	48	18%
4	Family Fest or Healthy Families Fair	29	11%
5	Public Library	47	17%
6	Tourist Attraction / Museum	32	12%
7	County Fair / Community Celebration	48	18%
8	Other: Church	1	0%
			100%

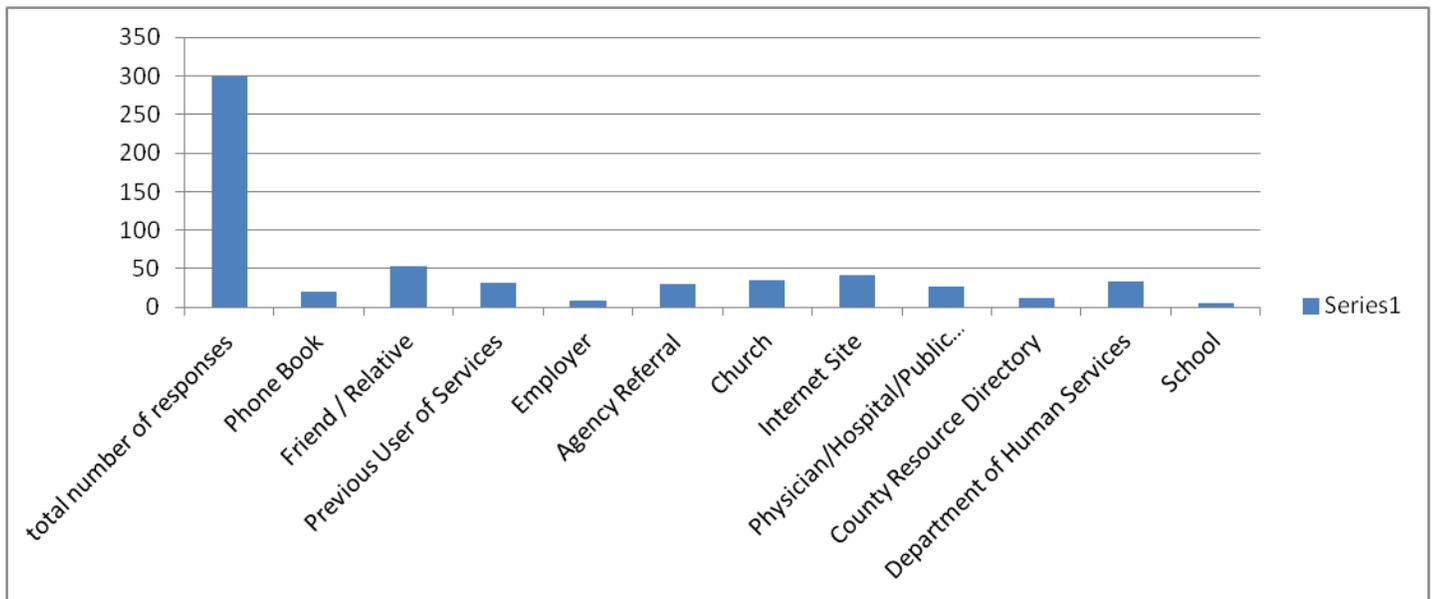


This question was asked for the purpose of obtaining information about marketing Early Childhood Iowa programs and initiatives.

<b>Question 9</b>			
In the past year, were you or the families you work with able to meet your basic needs financially for items such as food, shelter, medical care, mental health services, immunizations, etc.?			
<b>answer options</b>			<b>%</b>
1	total number of responses	81	
2	Yes	38	47%
3	Somewhat (with difficulty)	35	43%
4	No	8	10%
Specific Unmet Needs: food, medication, dental care, lost job living with family.			
			100%

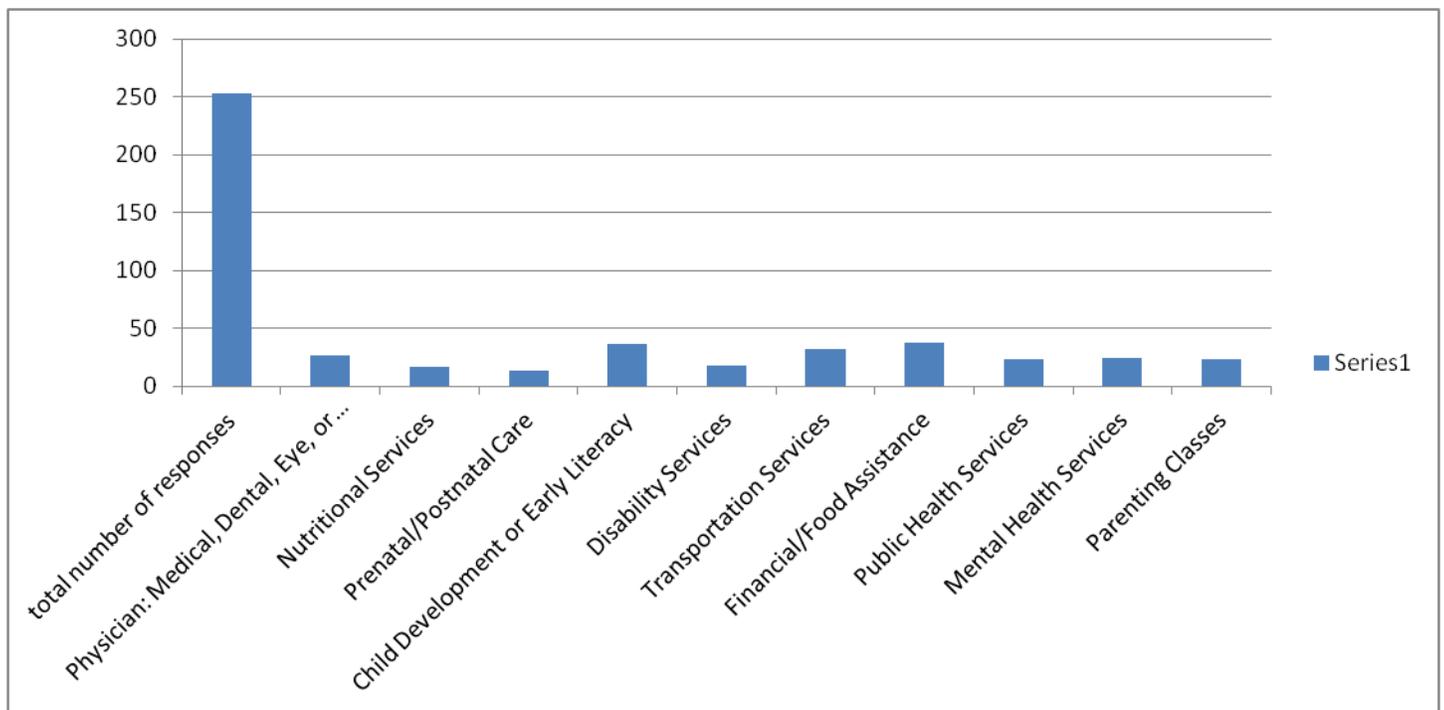


Question 10			
What sources would you use to obtain information about programs that provide services to children ages 0-5? (Please select all that apply.)			
answer options			%
1	total number of responses	299	
2	Phone Book	20	7%
3	Friend / Relative	53	18%
4	Previous User of Services	32	11%
5	Employer	8	3%
6	Agency Referral	30	10%
7	Church	35	12%
8	Internet Site	41	14%
9	Physician/Hospital/Public Health	27	9%
10	County Resource Directory	12	4%
11	Department of Human Services	34	11%
12	School	6	2%
13	Other: social media	1	0%
			100%



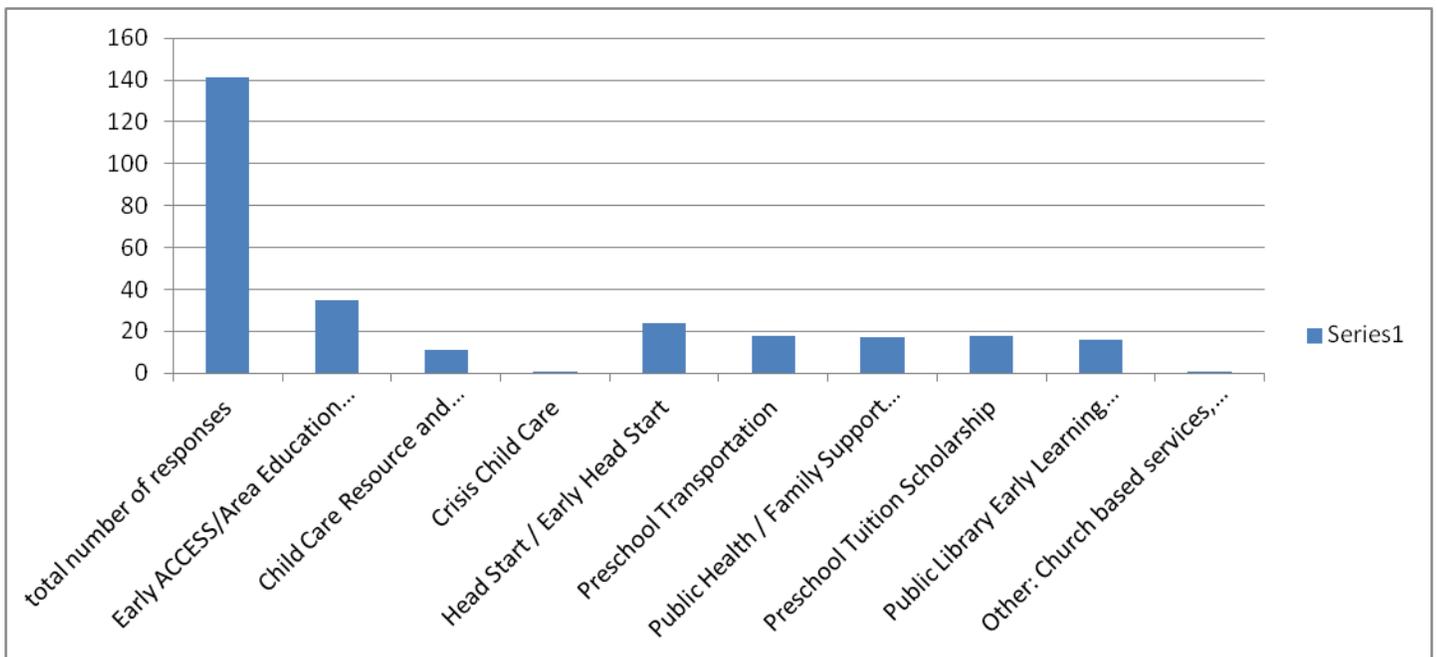
This question was asked for the purpose of obtaining information about outreach for Early Childhood Iowa programs and initiatives.

Question 11			
Which services do you or the families you work with NEED assistance with:(Please select all that apply.)			
answer options			%
1	total number of responses	253	
2	Physician: Medical, Dental, Eye, or Specialty	27	11%
3	Nutritional Services	17	7%
4	Prenatal/Postnatal Care	14	6%
5	Child Development or Early Literacy	37	15%
6	Disability Services	18	7%
7	Transportation Services	32	13%
8	Financial/Food Assistance	38	15%
9	Public Health Services	23	9%
10	Mental Health Services	24	9%
11	Parenting Classes	23	9%
			100%



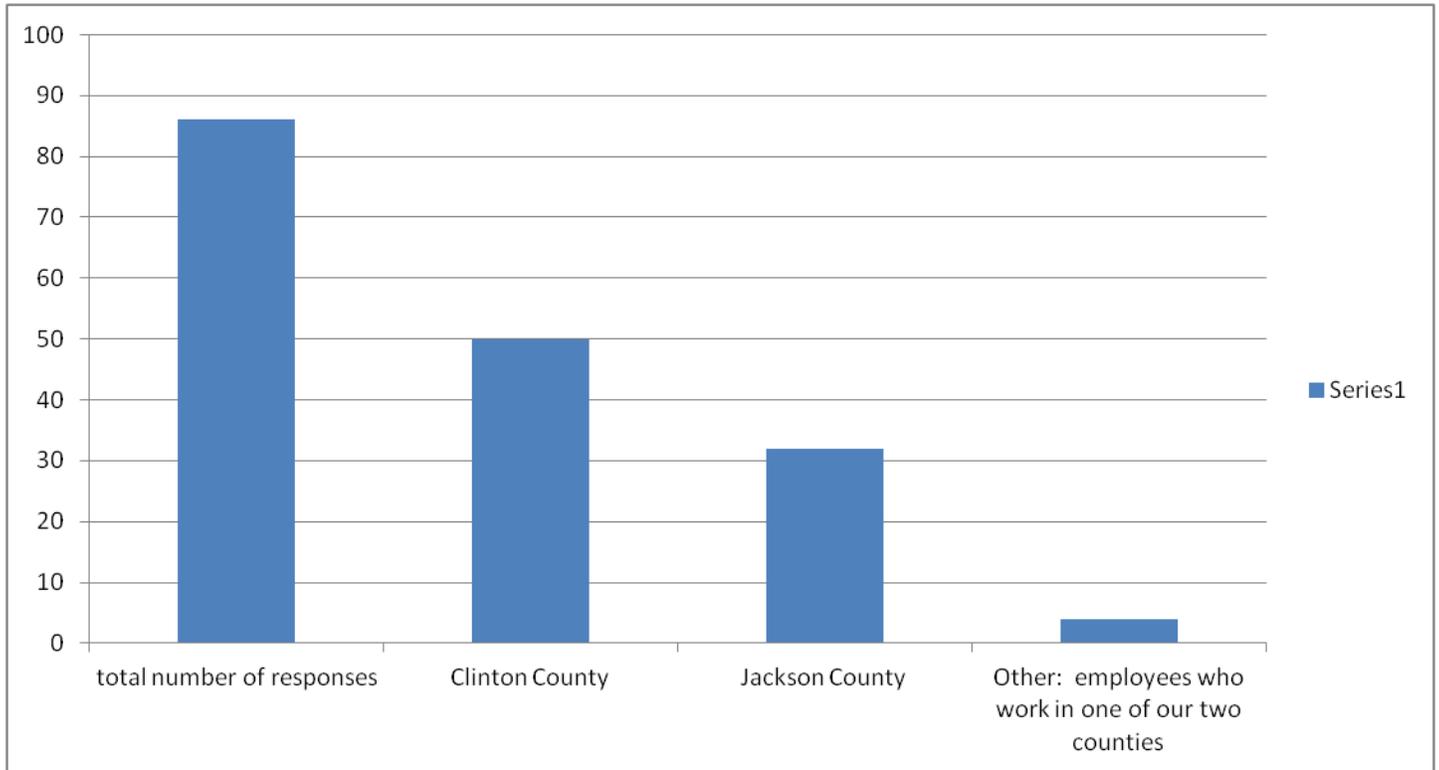
The top three identified by respondents:  
15% Financial and Food Assistance  
15% Child Development of Early Literacy  
13% Transportation Services

Question 12			
Have you used or referred to any of these services for children 0-5: (Please select all that apply.)			
answer options			%
1	total number of responses	141	
2	Early ACCESS/Area Education Agency	35	24%
3	Child Care Resource and Referral/Child Care Nurse Consultant	11	8%
4	Crisis Child Care	1	0.50%
5	Head Start / Early Head Start	24	17%
6	Preschool Transportation	18	13%
7	Public Health / Family Support Services	17	13%
8	Preschool Tuition Scholarship	18	13%
9	Public Library Early Learning Programs	16	11%
10	Other: Church based services, Discovery Center Early Learning Programs	1	0.50%
			100%



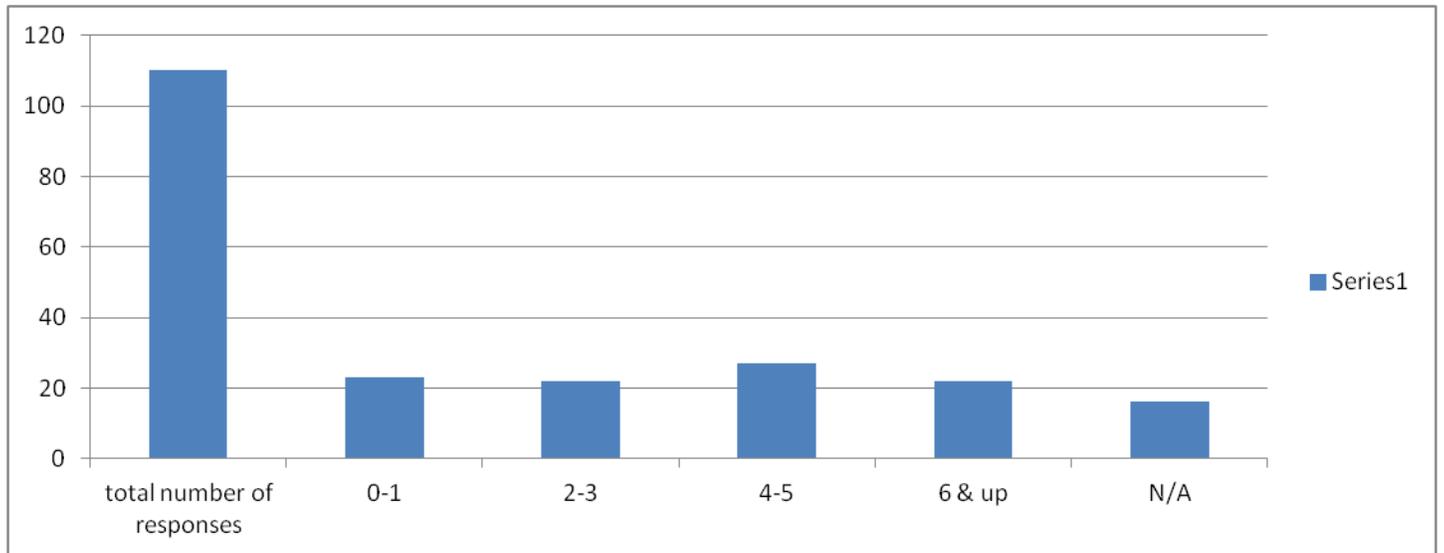
This question was asked for the purpose of obtaining information about marketing and outreach for Early Childhood Iowa programs and initiatives.

Question 13		
The County you currently reside in:		
answer options		%
1	total number of responses	86
2	Clinton County	50 58%
3	Jackson County	32 37%
4	Other: employees who work in one of our two counties	4 5%
		100%



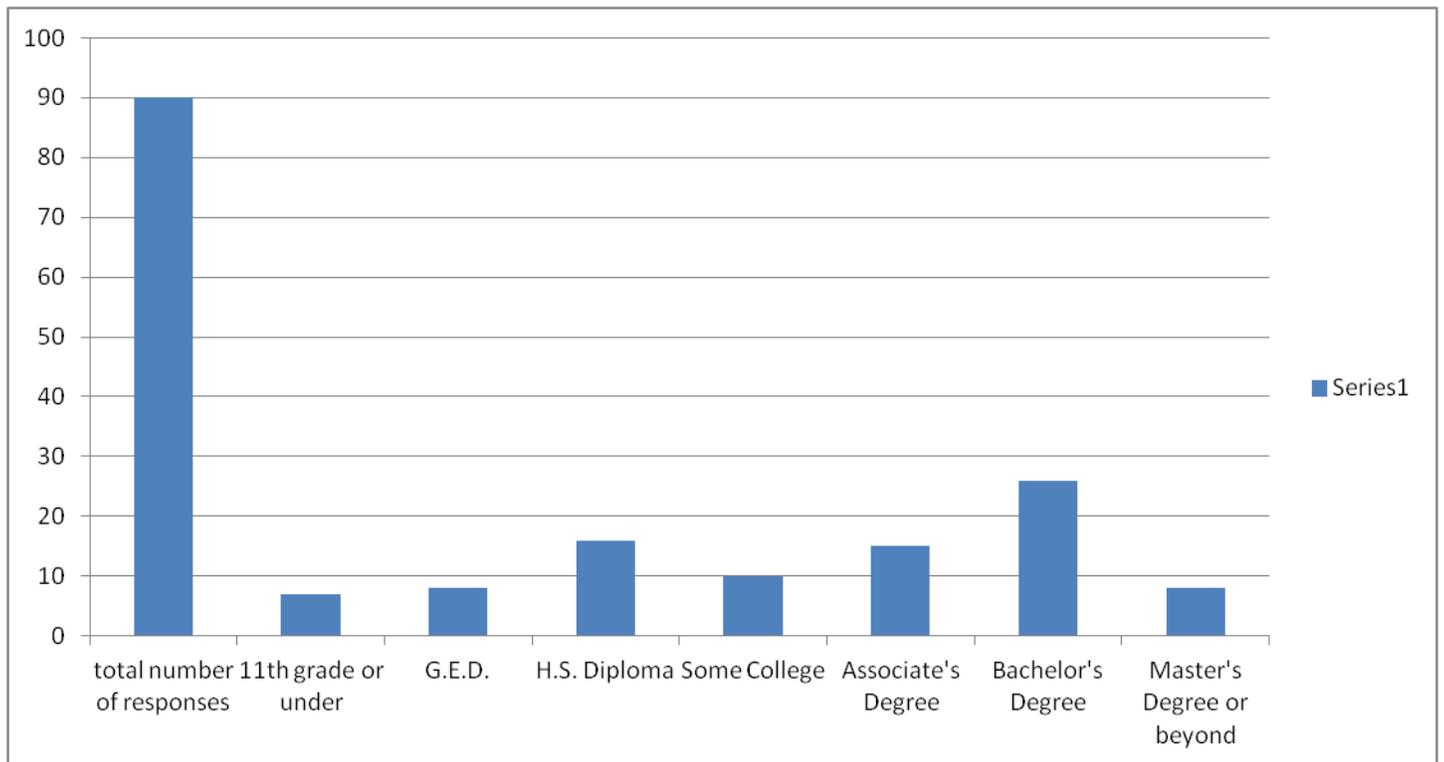
This question was asked for the purpose of the need to survey and receive responses from both counties in our ECI area.

Question 14		
If you have children, indicate which age group they are in:		
answer options		%
total number of responses	110	
0-1	23	20%
2-3	22	20%
4-5	27	25%
6 & up	22	20%
N/A	16	15%
		100%



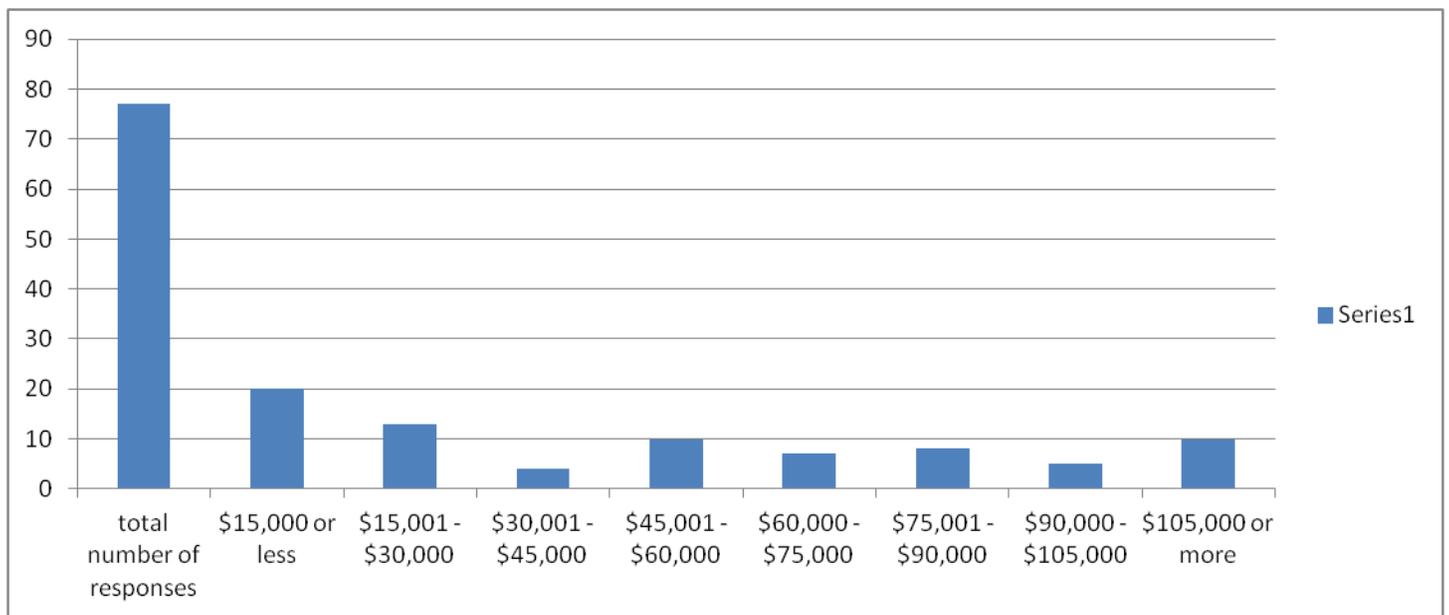
This question was asked for the purpose of the need to survey parents, providers and community members engaged in the age range that Early Childhood Iowa programs and initiatives impact.

<b>Question 15</b>		
Highest level of education completed:		
<b>answer options</b>		
total number of responses	90	
11th grade or under	7	7%
G.E.D.	8	9%
H.S. Diploma	16	18%
Some College	10	11%
Associate's Degree	15	17%
Bachelor's Degree	26	29%
Master's Degree or beyond	8	9%
		100%



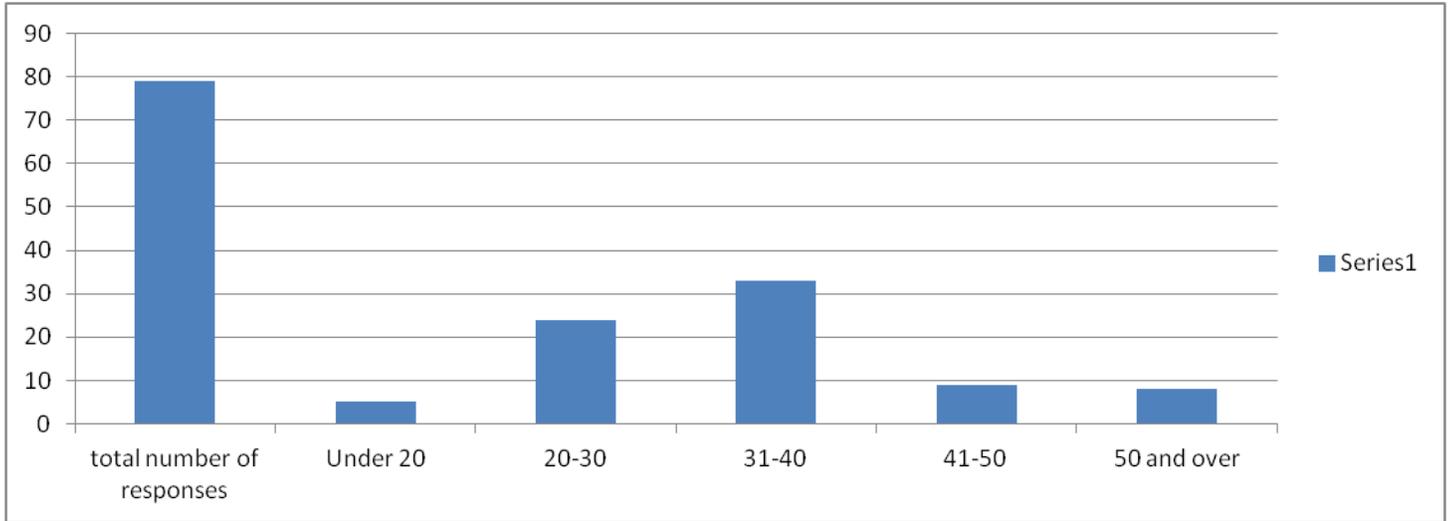
This question was asked for the purpose of creating marketing and outreach tools for Early Childhood Iowa programs and initiatives.

Question 16			
Income level of household:			
answer options			%
1	total number of responses	77	
2	\$15,000 or less	20	26%
3	\$15,001 - \$30,000	13	17%
4	\$30,001 - \$45,000	4	5%
5	\$45,001 - \$60,000	10	13%
6	\$60,000 - \$75,000	7	9%
7	\$75,001 - \$90,000	8	10%
8	\$90,000 - \$105,000	5	6%
9	\$105,000 or more	10	13%
			100%



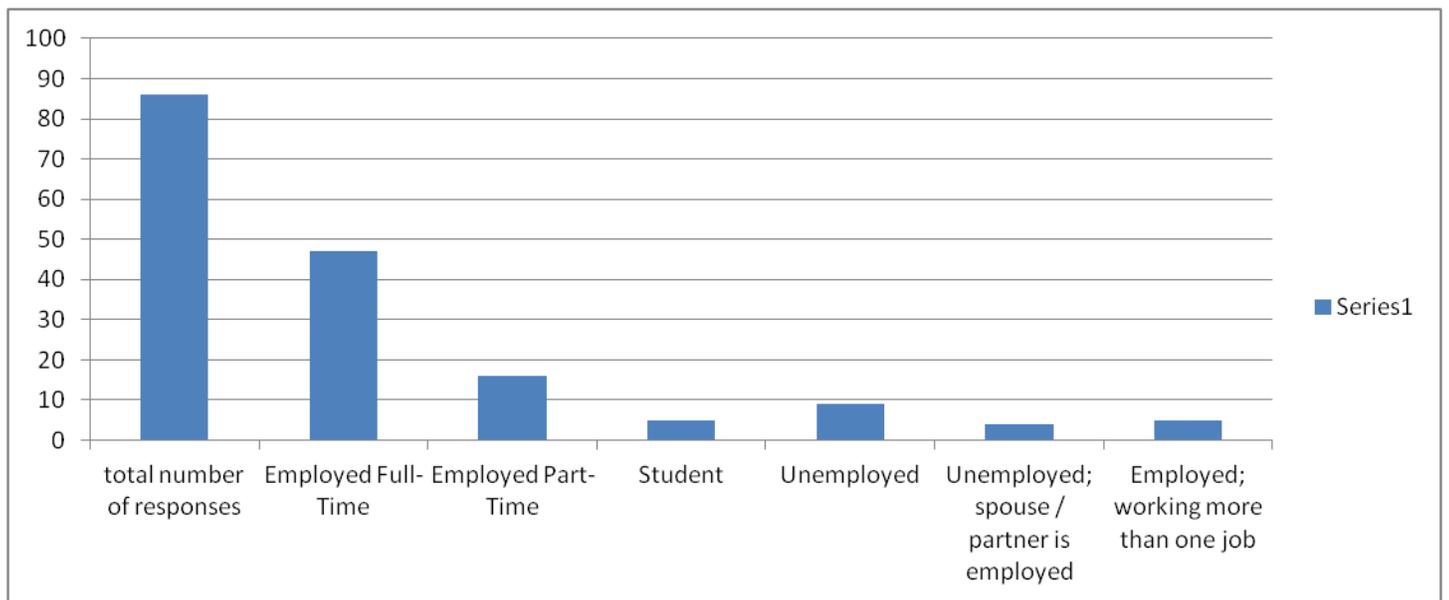
This question was asked for the purpose of the need to survey parents, providers and community members engaged in Early Childhood Iowa programs and initiatives.

Question 17			
Your Age:			
answer options			%
1	total number of responses	79	
2	Under 20	5	6%
3	20-30	24	30%
4	31-40	33	42%
5	41-50	9	11%
6	50 and over	8	10%
			100%



This question was asked for the purpose of the need to survey parents, providers and community members engaged in Early Childhood Iowa programs and initiatives.

Question 18			
Employment Status:			
answer options			%
1	total number of responses	86	
2	Employed Full-Time	47	54%
3	Employed Part-Time	16	19%
4	Student	5	6%
5	Unemployed	9	10%
6	Unemployed; spouse / partner is employed	4	5%
7	Employed; working more than one job	5	6%
			100%



This question was asked for the purpose of the need to survey parents, providers and community members engaged in Early Childhood Iowa programs and initiatives.

Another avenue for gaining information on the area's strengths and needs for young children and their families was through more in-depth discussions with community partners.

Conversations were held with representatives from the Department of Human Services, local Child Care Consultant, Child Care Nurse Consultant, consumers of preschool scholarships, home visitation programs, 24/7 Dads Parent Group leaders and attendees, Jackson County Grade Level Reading Group Members, AEA Early Access Staff, Head Start and Early Head Start Programs.

Having the opportunity to listen to parents who use the programs Clinton/Jackson Early Childhood Iowa funds and / or promotes is the single most impactful element of this community plan. Below is a list which reflects some of the courageous conversations we had with parents either through story banking, round table discussions or parent meetings;

- Community based programs provide a high level of security and comfort to parents. "I like to bring my children to preschool, child care and medical appointments where I live."
- Parent Education opportunities not only need to be local they need to provide staff to facilitate the education of parents and provide some child care so the children can play while the parents are learning and sharing.
- "I wish I did not have to go to so many appointments to receive help". This was a common theme throughout our discussions. Parent reported the more services they can receive at "one appointment" the better. They liked the fact that their home visitors helped with a variety items during a visit. They reported that the visits were not "scripted" and felt services were meant to meet their needs not a "programs" needs.
- "I wish there were more child care providers who worked late afternoon to 10:00pm."
- Employment that provides a full time living wage is hard to find in Clinton and Jackson Counties. During discussions parents identified lack of jobs, lack of education and access to reliable transportation.
- "Thank you for the I Smiles Dental Program provided to my child's preschool. This is a great relief that my child not only gets an exam we also get the documentation they need to start Kindergarten."
- "I would not be able to send my three year old to preschool if I had not received a full tuition scholarship."
- "Father's rights need to be valued by the Judges and DHS. It feels like Mom's always get the benefit of the doubt and Dad's have to PROVE themselves." This was a statement made at a community meeting for developing our 24/7 Dads parenting classes.
- Parents consistently reported that these programs were assets in our community:
  - Local food pantry
  - Churches
  - Head Start
- Parents consistently reported that these were needs in our community:
  - Reliable transportation
  - Fun Activities for families in our local communities that do not cost money
  - Child care / preschool that is affordable
  - Jobs that allow me to afford food, housing, transportation

Discussions were also held with a variety of service providers. Below is a list which reflects some of the most prevalent issues:

- All of our home visitation programs are full; however we are struggling to engage families in Jackson County at a high level.
- We are unable to grow programs or retain quality staff as we do not have the ability to increase funding.
- It is difficult to understand the barriers parents have in accepting services. (ie: WIC, home visitation programs)
- We are working to get parents and providers to value quality by understanding the QRS rating.
- Early intervention screenings are imperative to the health and well being of young children.

## Other Data and Resources Reviewed

Several other agencies' data and needs assessments were reviewed as part of the Clinton/Jackson Early Childhood Iowa Community Needs Assessments.

Community Partners consulted for Community Needs Assessments and the results of their assessments are as follows:

- Clinton County Community Health Needs Assessment – This assessment is in process and is to be completed by February of 2016. Clinton/Jackson ECI has been represented at the collaborative meetings. Currently the goals are to improve the rating of health behaviors of Clinton County residents as measured on the county annual health behaviors. One strategy for this goal is to decrease or maintain teenage pregnancy rate as reported in the county health ranking (44/1000). The other goals are to reduce youth risky behaviors measured on the Iowa Youth Survey and improve Clinton County mental health. The goals, objectives, and strategies are in the process of being finalized.
- Jackson County Community Health Needs Assessment (in collaboration Jackson County Regional Health Center) - This assessment is in process and is to be completed by February of 2016. The identified significant health needs – priorities are immunization and infectious diseases, nutrition and weight status, and substance abuse.
- Mercy Hospital Community Health Assessment Summary - The biggest concern that emerged from the community focus groups were those of prescription drug costs, inadequate mental health resources (especially for children), and availability of medical care.
- Clinton/Jackson DECAT - Will continue to work closely with our community partners to support ongoing community planning efforts in these areas:
  - Increase mentorship/educational opportunities for youth who are at risk (economically, educationally and behaviorally)
  - Increase access to services for youth involved with Juvenile Court through the Step In Program, Functional Family Therapy Services, and Individualized Diversion Program
  - Increase access at the local level to trauma informed care education and training opportunities
  - Bi monthly concurrent planning reviews with team of diverse DHS professionals

- Clinton County United Way –  
The three impact areas are:
  - Education impact: helping children succeed
  - Income impact: promoting financial security and independence
  - Health impact: five components that impact a communities and its residents overall health.
- Community Action of Eastern Iowa, 2015 Comprehensive Community-Wide Needs Assessment and Strategic Plan– “This comprehensive Community-Wide Needs assessment was developed in the spring of 2015, using various methods, and involved the input and work of more than 999 people, including Head Start and Early Head Start parents, members of the Head Start Policy Council, the Board of Directors, employees, and community partners and school districts throughout the area.” Most data includes Clinton County, some data includes Jackson County.

## Community Service Analysis

Services being offered in Clinton and Jackson Counties for children 0-5 and their families. These services were categorized into three separate areas: Child Care, Education and Human Services.

### *Childcare in Clinton County - Data Source: Iowa Department of Human Services*

COMMUNITY	PROVIDER TYPE	PROVIDER BUSINESS NAME	ACTIVE Child Care Assistance Provider	PROVIDER CAPACITY	PROVIDER QRS RATING
DeWitt	Non-Registered Child Care Home	Abby Wells-White	Yes	5	0
Camanche	Registered Child Development Home A	Alexis Kibler	Yes	8	0
Clinton	Registered Child Development Home A	Amanda Schmidt	Yes	8	0
Clinton	Non-Registered Child Care Home	Amber Ealy	Yes	5	0
Clinton	Registered Child Development Home B	Anna Mangelsen	Yes	12	0
Clinton	Registered Child Development Home A	Audrey Yarolem	Yes	8	0
Clinton	Registered Child Development Home B	Barbara Letsch	Yes	12	4
Calamus	Registered Child Development Home A	BreAnn Bernet	Yes	8	0
Clinton	Non-Registered Child Care Home	Brenda Linville	Yes	5	0
Clinton	Licensed Center	CAEI-Clinton Head Start	No	88	3
Clinton	Non-Registered Child Care Home	Carla Leonard	Yes	5	0
Camanche	Licensed Center	CAS- Camanche After School	Yes	57	0
Clinton	Non-Registered Child Care Home	Cathryn Hughes	Yes	5	0
Camanche	Registered Child Development Home C	Corie Kooi	Yes	16	2
Dewitt	Licensed Center	Creative Learning Center	Yes	115	2
Clinton	Non-Registered Child Care Home	Criseanica Bowden	Yes	5	0

Clinton	Registered Child Development Home A	Destiny Reed	Yes	8	0
Clinton	Non-Registered Child Care Home	Diana Hull	Yes	5	0
Clinton	Non-Registered Child Care Home	Dixie Benson	Yes	5	0
Clinton	Registered Child Development Home A	Emily Petersen	Yes	8	0
Goose Lake	Licensed Center	Goose Lake Giggle-N-Grow LLC	Yes	50	0
De Witt	Licensed Center	Grace Lutheran Preschool	No	16	0
Clinton	Registered Child Development Home A	Heather Birkett	Yes	8	1
Clinton	Registered Child Development Home B	Heather Weigandt	Yes	12	4
Clinton	Non-Registered Child Care Home	Jane Asaadi	Yes	5	0
Camanche	Registered Child Development Home C	Jenny L Mielk & Beth Lanhart	Yes	16	2
Clinton	Registered Child Development Home B	Jessica Bates	Yes	12	0
Clinton	Registered Child Development Home B	Jill M Bradley	Yes	12	0
Clinton	Registered Child Development Home A	Jodi A Hill	Yes	8	2
Charlotte	Non-Registered Child Care Home	Joyce Sumpter	Yes	5	0
Clinton	Registered Child Development Home B	Juanita Ellis	Yes	12	0
Camanche	Registered Child Development Home A	Judy Pisel	Yes	8	2
Clinton	Non-Registered Child Care Home	Juliana Whitener	Yes	5	0
Clinton	Registered Child Development Home B	Karli A Schoenfeld	Yes	12	2
Clinton	Registered Child Development Home B	Kathy Heiken	Yes	12	4
Clinton	Non-Registered Child Care Home	Kayla Joseph	Yes	5	0
Dewitt	Licensed Center	Kids Business Of Dewitt	Yes	88	4
Camanche	Licensed Center	Kids First Academy	Yes	133	1
Dewitt	Registered Child Development Home B	Kids World Child Care	Yes	12	4
Clinton	Registered Child Development Home B	Kimberly Wilson	Yes	12	2
Clinton	Non-Registered Child Care Home	Laura Kuhse	Yes	5	0
Clinton	Non-Registered Child Care Home	Lena RodeKamp	Yes	5	0
Clinton	Non-Registered Child Care Home	Lisa Hartman	Yes	5	0
Dewitt	Registered Child Development Home C	Lori's Little Ones	Yes	16	2
Clinton	Registered Child Development Home C	Lorri Lockhart	Yes	16	2
Clinton	Non-Registered Child Care Home	Luann Cady	Yes	5	0
Clinton	Non-Registered Child Care Home	Lucille Ingwersen	Yes	5	0

Clinton	Registered Child Development Home B	Lynn D Kiger-Kuster	Yes	12	2
Clinton	Registered Child Development Home A	Marjorie Widener	Yes	8	0
Clinton	Non-Registered Child Care Home	Mary Baldwin	Yes	5	0
Clinton	Non-Registered Child Care Home	Maxine A Bell	Yes	5	0
Calamus	Registered Child Development Home B	Melanie Buckner	Yes	12	1
Clinton	Licensed Center	Mercy Child Care & Preschool	Yes	147	1
Charlotte	Non-Registered Child Care Home	Michelle Landa	Yes	5	0
Clinton	Registered Child Development Home C	Michelle Hintz and Heather Hintz	Yes	16	1
Camanche	Registered Child Development Home A	Michelle Kirst	Yes	8	0
Clinton	Registered Child Development Home B	Mindy Lehmkuhl	Yes	12	2
Clinton	Non-Registered Child Care Home	Nettie Curce	Yes	5	0
Clinton	Non-Registered Child Care Home	Paige Clark	Yes	5	0
Clinton	Exempt from Licensing	Prince Of Peace Early Learning Ctr	Yes	Not reported	0
Wheatland	Registered Child Development Home B	Rachel Boussetot	Yes	12	2
Clinton	Non-Registered Child Care Home	Randi Brewster	Yes	5	0
De Witt	Registered Child Development Home B	Sam's Child Care	Yes	12	1
DeWitt	Registered Child Development Home B	Shannon Soenksen	Yes	12	3
Clinton	Registered Child Development Home B	Shannon's Daycare	Yes	12	2
Camanche	Registered Child Development Home B	Sheila Lehmkuhl	Yes	12	2
Clinton	Registered Child Development Home B	Shelia Greathouse	Yes	12	1
Clinton	Non-Registered Child Care Home	Sherry Dykema	Yes	5	0
Clinton	Non-Registered Child Care Home	Sheryl Jacobsen	Yes	5	0
Clinton	Licensed Center	St John Lutheran Preschool	No	24	2
Clinton	Registered Child Development Home A	Stacy Christiansen	Yes	8	0
Clinton	Licensed Center	Stay N Play Childcare and Preschool	Yes	52	2
Clinton	Non-Registered Child Care Home	Stephanie Sheedy	Yes	5	0
Camanche	Registered Child Development Home A	Tara Barr	Yes	8	0
Clinton	Non-Registered Child Care Home	Teresa Davis	Yes	5	0
De Witt	Non-Registered Child Care Home	Tierra Street	Yes	5	0
Clinton	Registered Child Development Home B	Tracy Parham	Yes	12	2
Clinton	Non-Registered Child Care Home	Vincent Williams	Yes	5	0

Clinton	Licensed Center	Wee School For Little People	Yes	90	1
Clinton	Non-Registered Child Care Home	Wendy Watson	Yes	5	0
Clinton	Non-Registered Child Care Home	Yolanda Washington	Yes	5	0
Clinton	Non-Registered Child Care Home	Yvette Taylor	Yes	5	0
Clinton	Licensed Center	YWCA Children's Center (Clinton)	Yes	103	4
Clinton	Licensed Center	YWCA Children's Center Lyons Campus	Yes	92	3
Clinton	Licensed Center	Zion Child Care Preschool (Clinton)	Yes	115	1

***Childcare in Jackson County - Data Source: Iowa Department of Human Services***

COMMUNITY	PROVIDER TYPE	PROVIDER BUSINESS NAME	ACTIVE Child Care Assistance Provider	PROVIDER CAPACITY	PROVIDER QRS RATING
Bellevue	Licensed Center	Blessed Beginnings	Yes	20	0
La Motte	Registered Child Development Home C	Charleen Kilburg and Jennifer Ambrosy	Yes	16	4
Andrew	Licensed Center	Child Development Inc Andrew Campus	No	35	0
Maquoketa	Licensed Center	Child Development Inc dba Sunshine Learning Center	Yes	281	3
Maquoketa	Non-Registered Child Care Home	Christi Markle	Yes	5	0
Maquoketa	Registered Child Development Home B	Donna Evans	Yes	12	2
Preston	Non-Registered Child Care Home	Gladys Daniels	Yes	5	0
La Motte	Non-Registered Child Care Home	Jolene Pfeiler	Yes	5	0
Maquoketa	Registered Child Development Home B	Korene Shady	Yes	12	1
Maquoketa	Licensed Center	Little Shepherd Christian Preschool	No	40	0
Sabula	Non-Registered Child Care Home	Norman Pease	Yes	5	0
Maquoketa	Licensed Center	ONV-Maquoketa Head Start	No	20	0
Maquoketa	Registered Child Development Home C	Precious Moments Childcare LLC	Yes	16	0
Maquoketa	Licensed Center	Sacred Heart Preschool and Childcare	Yes	147	0
Bellevue	Non-Registered Child Care Home	Suzanne Fondell	Yes	5	1
Preston	Licensed Center	Wee Care For Young People (Preston)	Yes	57	3

***Education: Clinton and Jackson Counties Public Pre-K Programs***  
***Data Source: Iowa Department of Education***

County Name	District Name	Community Partners	capacity	Quality Efforts
Clinton	Calamus-Wheatland		31	IQPPS
Clinton	Camanche	Kid's First Academy	63	IQPPS

Clinton	Central DeWitt	Creative Learning Center Grace Lutheran Church Kid's Business of DeWitt, Inc. St. Joseph's Preschool	121	IQPPS
Clinton	Clinton	Prince of Peace Preschool Stay N Play Preschool Wee School for Little People YWCA Children Center Zion Preschool	284	IQPPS
Clinton	Delwood		31	IQPPS
Clinton	Northeast		35	IQPPS
Jackson	Andrew		18	IQPPS
Jackson	Bellevue	St. Joseph's Preschool	80	IQPPS
Jackson	Easton Valley		23	IQPPS
Jackson	Maquoketa	Kids of the Kingdom Preschool Little Shepherd Preschool Sunshine Preschool	88	IQPPS

***Human Services in Clinton and Jackson Counties (this is not an inclusive listing)***

Organization	Service
<b><i>Area Substance Abuse Council/New Directions</i></b>	<p>Services provided include:</p> <ul style="list-style-type: none"> <li>• Substance abuse evaluation</li> <li>• Out-patient treatment</li> <li>• Women's and men's halfway house</li> <li>• Prevention services</li> </ul>
<b><i>Bridgeview Mental Health Center</i></b>	<p>Services provided include:</p> <ul style="list-style-type: none"> <li>• Counseling for individuals, couples and families</li> <li>• Medication management and assistance</li> <li>• Psychiatric and psychological evaluations</li> <li>• Community support services</li> <li>• Parenting classes</li> <li>• Anger management classes</li> <li>• Various therapy and treatment groups</li> <li>• Integrated Health Homes</li> </ul>
<b><i>Children &amp; Families of Iowa</i></b>	Parent Partners – mentoring for families involved in the DHS and removal of children;
<b><i>Clinton &amp; Jackson Counties General Assistance</i></b>	Services to those citizens who qualify for emergency assistance.
<b><i>Clinton/Jackson DECAT</i></b>	Decategorization of child welfare and juvenile justice funding whose purpose includes redirecting child welfare and juvenile justice funding to services which are more preventative, family centered and community based.
<b><i>Community Action of Eastern Iowa/Child Care Resource and Referral</i></b>	Head Start, Early Head Start, Child and Adult Care Food Program, Community Services, Family Development and Self –Sufficiency, Weatherization

<b>Community Circle of Care</b>	The Community Circle of Care is a regional System of Care site that coordinates community-based services and supports to meet the challenges of children and youth with serious behavioral or mental health needs and their families.
<b>Community Partnership for Protecting Children</b>	The long term focus of the Community Partnerships is to protect children by changing the culture to improve child welfare processes, practices, and policies. The Community Partnership approach involves four key strategies; shared decision making, neighborhood networking, individualized course of action, and policy and practice change, which are implemented together to achieve desired results.
<b>Dept. of Human Services</b>	Medicaid, Family Investment Program, Child Care Assistance, Child Protective Services, Case Management, Mental Health Coordination
<b>Eastern Iowa Regional Housing Authority</b>	To meet the housing needs of low and moderate income families and elderly, and serves seven counties: Cedar, Clinton, Delaware, Dubuque, Jackson, Jones Counties.
<b>Gateway Area Red Cross Clinton &amp; Jackson</b>	The Red Cross relies on volunteers to help people plan and prepare for emergencies, provide training in lifesaving skills, assist victims of disasters, connect families, help to ensure a safe, adequate supply of blood, and/or simply lend a helping hand to members of the community.
<b>Hillcrest Family Services Jackson County Mental Health Center</b>	There are a wide range of options available at Hillcrest for mental health care, they include: <ul style="list-style-type: none"> <li>• Counseling for individuals with mental illness and their families</li> <li>• Medication management and monitoring</li> <li>• Residential care and treatment</li> <li>• Professional coordination of physical and mental health care services by a case manager</li> <li>• In-home supported living services by visiting professionals to assist people in developing community support and independent living skills</li> <li>• Vocational counseling</li> </ul>
<b>Iowa State University Extension and Outreach</b>	Provides education and outreach to families.
<b>Lutheran Services in Iowa, Bethany, Families First Counseling, Family Resources Inc. and other agencies</b>	Parent Education, Family Support/Home Visitation Services, BHIS, Step In and other counseling options
<b>Mississippi Bend Area Education Agency</b>	Early Access Services, Special Needs Intervention; Child Care Alliance Response Team Programming
<b>Operation New View</b>	Outreach, Energy Assistance, Emergency Cooling, Weatherization, Head Start, Child and Adult Care Food Program, Emergency Assistance Fund, , Coats for Kids, Earned Income Tax Credit, Earned Income Tax Credit Task Force, Volunteer Income Tax Assistance Program, Financial Literacy
<b>safePath Survivor Resources of Family Resources</b>	SafePath Survivor Resources of Family Resources is a community based program that serves the need of all individuals and families affect by domestic or sexual violence, human trafficking or other violent crimes. We work from a feminist, anti-oppressive framework that embraces inclusiveness, diversity, and equality. Our mission to create a community free of violence through education, counseling, and advocacy.
<b>WIC (Women, Infants and Children)</b>	Nutrition education and supplemental food program that serves: pregnant women, breastfeeding women, postpartum women not breastfeeding, infants and children up to age 5)

<p><b>YWCA Crisis Center serving Clinton and Jackson Counties</b></p>	<p>The following services are provided in both Clinton and Jackson Counties: <b>Scattered Site Transitional Housing:</b> Scattered Site Housing is a two-year program offering rent/utility assistance and case management services to survivors of domestic violence, sexual assault, stalking and harassment. <b>Rapid Rehousing:</b> Rapid Rehousing is a program that offers financial and case management services to individuals and families experiencing homelessness. The goal of the program is to assist in obtaining safe, affordable, permanent housing.</p>
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## Community-wide Indicators and Analysis

The Clinton/Jackson Early Childhood Iowa Board has selected the following indicators for review.

<i>Indicator</i>	<i>Rationale for Selection of Indicator</i>
Children receiving Medicaid, ages 1-5, that received dental services	Our area looked at the need for young children to have access to dental care as a health crisis in 2009. Over the past five years we have met our goal through investing the I Smiles Program. We continue to see this access as primary to children being healthy and school ready.
Children age 0-4 receiving WIC	Children receiving WIC services provide the ECIA Board with an indication of families' financial status and access to health services in the area.
Low birth weight babies.	Birth weight is the leading indicator of infant health and welfare. It is important that children have a healthy start. This indicator tracks the need for prenatal and early intervention services.
Percent of Preschools that are quality.	Tracking this indicator will provide insight on quality and if it is valued by our area preschools as measured by IQPPS and 3, 4, 5 QRS Rating.
Percent of children age 3-4 enrolled in preschool	The Board will track the % of children who participate in a preschool experience to be aware of the number of children utilizing preschool services. This will also shed some light on if our area parents value the preschool educational experience.
Total # of child care spaces available.	This indicator will provide a snap shot of child care space availability in a variety of settings.
# Confirmed Neglect & Child Abuse Cases	The incidence of child abuse reflects the well-being of children and families. This indicator helps track the need for intervention services.
Number and Percent of Child Care Providers (home and center based) with a Quality Rating	The Quality Rating System is a voluntary program that provides a guided way for child care providers to improve the quality of care they provide. This indicator helps track the need for consultant services.

# Registered & Licensed Child Care Providers	By tracking the registered and licensed child care providers, the ECIA has an understanding of the accessibility of childcare, one of the identified ECIA needs.
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<i>DELETED COMMUNITY WIDE INDICATORS</i>	
Percent of children ages 2-5, with a body mass index (BMI) at or above the 85 <sup>th</sup> percentile in Clinton and Jackson Counties 2 yrs or older 95%/85-95% as compared to the State of Iowa	This indicator was removed as it was no longer a relevant indicator in respect to the programs our area was funding.
# NAEYC Preschools	This was removed due to the fact that programs are choosing other sets of criteria to meet standards.

<i>FUTURE DATA COLLECTION OF COMMUNITY WIDE INDICATORS</i>	
Unemployment Rate	The community assessment indicated that this was an issue in our area.
Immunization Rates	This has recently become a national issue.

Results Area	Indicator	Data Source	Baseline	Trend Data	Trend Data	Trend Data	Trend Data	Goal	Progress Update
Healthy Children state result areas: B	Children on Medicaid, age 1-5, that received dental services	Early Periodic Screening, Diagnosis and Treatment (EPSDT) Dental Services Report  Title V, Iowa Department of Public Health	2010 1-5 yr olds receiving dental or oral health screening; Clinton 689 / 1623 Jackson 299 / 498	2011 1-5 yr olds receiving dental or oral health screening; Clinton 788/ 1771 Jackson 286 / 467	2012 1-5 yr olds receiving dental or oral health screening; Clinton 829 / 1745 Jackson 317 / 538	2013 1-5 yr olds receiving dental or oral health screening; Clinton 786 / 1702 Jackson 311 / 492	2014 1-5 yr olds receiving dental or oral health screening; Clinton 759 / 1699 Jackson 291 / 470	100% met  The Board is in the process of re-evaluating this goal.	We have expanded our goal to include 1 and 2 year olds. You will note that we exceed our original goals of 708, 3-5 year olds receiving a dental screenings and care

<p><b>Healthy Children</b></p> <p>state result areas: B</p>	<p>Children, age 0-4, who are receiving services through the Women, Infants and Children Program</p>	<p>Iowa Department of Public Health – Bureau of Nutrition</p> <p>Child and Family Policy Center</p>	<p><u>2009</u></p> <p>Clinton 29.2%</p> <p>Jackson 21.7%</p>	<p><u>2010</u></p> <p>Clinton 29.1%</p> <p>Jackson 19.2%</p>	<p><u>2011</u></p> <p>Clinton 28.8%</p> <p>Jackson 19%</p>	<p><u>2012</u></p> <p>Clinton 30.7%</p> <p>Jackson 20.1%</p>	<p><u>2013</u></p> <p>Clinton 28.1%</p> <p>Jackson 20.4%</p>	<p><u>2016</u></p> <p>Clinton 32%</p> <p>Jackson 22%</p>	<p>We work closely with the WIC staff to monitor participation. This is a service that parents appreciate the “bundled” service they receive. Participation rates have followed the State of Iowa’s trend data.</p>
<p><b>Healthy Children</b></p> <p>state result areas: B</p>	<p>Low Birth Weight Babies. Percentage of live births weighing less than 5.5 pounds at the time of birth.</p>	<p>Iowa Department of Public Health</p> <p>Kids Count Data Center</p> <p>Child and Family Policy Center</p>	<p><u>2009</u></p> <p>Clinton 7.6%</p> <p>Jackson 5.9%</p>	<p><u>2010</u></p> <p>Clinton 7.6%</p> <p>Jackson 8.0%</p>	<p><u>2011</u></p> <p>Clinton 5.4%</p> <p>Jackson 5.5%</p>	<p><u>2012</u></p> <p>Clinton 8.3%</p> <p>Jackson 6.8%</p>	<p><u>2013</u></p> <p>Clinton 8.2%</p> <p>Jackson 7.1%</p>	<p><u>2016</u></p> <p>Clinton 6%</p> <p>Jackson 7%</p>	<p>In the past ten years the percent of low birth weight babies has cycled up and down. Our home visitation programs and health system continue to promote and provide prenatal care and push to work with those families with drug, mental health and other health problems in efforts to reduce the percent of low birth weight babies.</p>
<p><b>Results Area</b></p>	<p><b>Indicator</b></p>	<p><b>Data Source</b></p>	<p><b>Baseline</b></p>	<p><b>Trend Data</b></p>	<p><b>Trend Data</b></p>	<p><b>Trend Data</b></p>	<p><b>Trend Data</b></p>	<p><b>Goal</b></p>	<p><b>Progress Update</b></p>
<p><b>Children Ready to Succeed in School</b></p> <p>state result areas: A</p>	<p>Percent of Preschools that are quality</p> <p>Head Start IQPPS Verified QRS 3, 4, 5</p>	<p>Iowa Department of Education</p> <p>Iowa Department of Human Services</p>	<p><u>2015</u></p> <p>27 preschools in the two county areas.</p> <p>12 have a QRS of 2 or less</p> <p>24 QPPS/ 5 w/ QRS</p> <p>2 HS one w/ a QRS3</p>	<p><u>2016</u></p>	<p><u>2017</u></p>	<p><u>2018</u></p>	<p><u>2019</u></p>	<p><u>2017</u></p> <p>Of the 12 identified preschools with a QRS rating lower than 3/ 6 will have a QRS of 3 or higher</p>	<p>This is new FY15 indicator.</p>

<p><b>Children Ready to Succeed in School</b></p> <p>state result areas: A</p>	Percent of children age 3-4 enrolled in preschool.	Child and Family Policy Center  United States Census  Kids Count Data Center	<p><u>2000</u></p> <p>Clinton 50.2%</p> <p>Jackson 42.7%</p>	<p><u>2005-2009</u></p> <p>Clinton 52.1%</p> <p>Jackson 59.7%</p>	<p><u>2006-2010</u></p> <p>Clinton 50.2%</p> <p>Jackson 42.7%</p>	<p><u>2007-2011</u></p> <p>Clinton 46.5%</p> <p>Jackson 67.0%</p>	<p><u>2008-2012</u></p> <p>Clinton 60.8%</p> <p>Jackson 60.3%</p>	<p><u>2016</u></p> <p>Maintain or increase these numbers in both counties.</p>	We believe that our local areas 3 year old preschool scholarship program has provided increased opportunity to attend preschool.
<b>Results Area</b>	<b>Indicator</b>	<b>Data Source</b>	<b>Baseline</b>	<b>Trend Data</b>	<b>Trend Data</b>	<b>Trend Data</b>	<b>Trend Data</b>	<b>Goal</b>	<b>Progress Update</b>
<p><b>Safe and Supportive Communities</b></p> <p>state result areas: D</p>	Total # of child care spaces available.	Child Care Resource & Referral	<p><u>2010</u></p> <p>Clinton 476 spaces listed in 47 registered homes</p> <p>Jackson 184 spaces listed in 17 registered homes</p>	<p><u>2012</u></p> <p>Clinton 1976</p> <p>Jackson 901</p>	<p><u>2013</u></p> <p>Clinton 1901</p> <p>Jackson 784</p>	<p><u>2014</u></p> <p>Clinton 1066</p> <p>Jackson 699</p>	<p><u>2015</u></p> <p>Clinton 1908</p> <p>Jackson 644</p>	<p><u>2016</u></p> <p>Maintain or increase child care space.</p>	Our Board continues to monitor these numbers. We have a new center which opened in Andrew Iowa in the fall of 2015. The community identified a need for quality child care.
<b>Results Area</b>	<b>Indicator</b>	<b>Data Source</b>	<b>Baseline</b>	<b>Trend Data</b>	<b>Trend Data</b>	<b>Trend Data</b>	<b>Trend Data</b>	<b>Goal</b>	<b>Progress Update</b>
<p><b>Secure and Nurturing Families</b></p> <p>state result areas: C</p>	# of confirmed Neglect and Child Abuse cases	Iowa Department of Human Services  Prevent Child Abuse Iowa	<p><u>2008</u></p> <p><b>319</b> Total children, 0-17 abused <b>170</b> children 0-5 abused <b>85</b> unique confirmed <b>234</b> unique founded <b>89</b> duplicate confirmed <b>288</b> duplicate founded</p>	<p><u>2011</u></p> <p><b>362</b> Total children, 0-17 abused <b>211</b> children 0-5 abused <b>98</b> unique confirmed <b>264</b> unique founded <b>116</b> duplicate confirmed <b>314</b> duplicate founded</p>	<p><u>2012</u></p> <p>5 yrs or younger Confirmed or founded abuse. / 0-17 yrs total unconfirmed, confirmed, founded</p> <p>Clinton 176/655</p> <p>Jackson 21/185</p>	<p><u>2013</u></p> <p>5 yrs or younger Confirmed or founded abuse. / 0-17 yrs total unconfirmed, confirmed, founded</p> <p>Clinton 129/548</p> <p>Jackson 27/173</p>	<p><u>2012</u></p> <p>population 0-17 Clinton 11,313 Jackson 4,490</p> <p><u>2014</u></p> <p>reports accepted Clinton 531 Jackson 133</p> <p><u>2014</u></p> <p>abused children Clinton 179 Jackson 31</p>	<p><u>2016</u></p> <p>Decrease the number of 0-5 year olds abused by .05% between FY13 and FY15.</p> <p>Based on these statistics we have reached our goal.</p>	<p>We have seen a decrease in child abuse though it may be attributed to the new Differential Response System implemented by DHS.</p> <p>We will continue to watch the trend data and re-evaluate our goal.</p>
<p><b>Secure and Nurturing Early Learning Environments</b></p> <p>state result areas: E</p>	Number of Child Care Providers (home and center based) with a Quality Rating	Iowa Department of Human Services	<p><u>2008</u></p> <p>9 registered homes and centers with a QRS of 1 or higher</p> <p>6 Head Starts</p>	<p><u>2012</u></p> <p>15 registered homes and licensed centers with a QRS of 1 or higher</p> <p>4 Head Starts</p>	<p><u>2013</u></p> <p>24 registered homes and licensed centers with a QRS of 1 or higher</p> <p>3 Head Starts. One with a QRS 3</p>	<p><u>2014</u></p> <p>24 registered homes and licensed centers with a QRS of 1 or higher</p> <p>3 Head Starts. One with a QRS 3</p>	<p><u>2015</u></p> <p>14 registered homes and licensed centers with a QRS of 1 or higher</p> <p>2 Head Starts. One with a QRS 3</p>	<p><u>2016</u></p> <p>18 registered homes and licensed centers with a QRS of 1 or higher</p>	There has been much promotion of the QRS in the last few years. We are seeing a decrease in participation overall. We are evaluating the obstacles. Participants cited reasons of too much paperwork and the food program as obstacles to participation.

## Community Needs/Priorities and Analysis

Through analyzing the data collected from the Survey Needs Assessment, by reviewing information learned through area discussions and the Community Service Analysis, in researching what other entities learned from their needs assessments, and in reviewing Community Wide-Indicators, the Clinton/Jackson Early Childhood Iowa Board determined their area priorities remain relevant.

We are very appreciative to all the agencies and organizations who shared their community plans, annual reports and current strategic plans with us to review. The Clinton/Jackson Early Childhood Iowa Board could not have completed this Community Plan without their support.

The Executive Committee and full Board reviewed every document, all collected data and all survey results that were provided for the purpose of this Community Plan. The Executive Committee met eighteen times and the full ECIA Board met fourteen times for a total of thirty two meetings starting in August of 2014 and ending in November of 2015. A portion of every meeting was reserved for the purpose of the development of this Community Plan. Our community partners reviewed survey results and provided insight into responses and interpretation of the data.

These were the finding of the assessment information:

- Provide resources and support for healthy parenting.
  - Children are in Safe and Secure environment (home, community and child care)
  - Child Abuse Prevention
  - Parenting Classes to increase outside resources and information
  - Access to home visitation programs to prepare children for Kindergarten
  - AEA Early Access Services
  - Child Behavior/Emotional Supportive Services
  - Employment Support
  
- Improve the availability and access to quality health care services.
  - Healthcare services for children (medical, dental, eye, mental health, special services)
  - Child developmental screenings
  
- Increase access and opportunities for quality preschool/childcare experiences.
  - Access to affordable child care/preschool
  - Availability of quality child care/preschool
  - Access to preschool scholarships
  - Access to Head Start and Early Head Start
  - Child Care Nurse Consultant and Child Care Consultant to increase quality child care providers to prepare children for Kindergarten
  - Parents value child care homes and centers that are licensed and registered
  - Parents value experienced providers caring for their children
  - Transportation for children to attend preschool/child care
  - Child Behavior/Emotional Supportive Services

Comprehensive comparison of the FY12 Community Plan Priorities and development of the FY15 Community Plan Priorities for the Clinton/Jackson Early Childhood Iowa Area

<b>PRIORITY</b>	<b>Rationale for Identification of Priority</b>
<p><u>FY12:</u> All families with children zero through age five should have access to medical/dental care.</p> <p><b>Rationale for priority continuation or deletion:</b></p> <p><u>FY15:</u> Improve the availability and access to quality health care services.</p>	<p>The community assessment indicated that having access to medical and dental care is important to families. The Clinton/Jackson ECI Area Board will continue to support programs which provide dental screenings and fluoride treatment to children in preschools. We will also work closely with our WIC Program staff and Home Visitation Programs which offer screenings and a variety of other health related education such as immunization, dietary needs of young children, addressing childhood obesity, etc. The board will continue to support our early childhood programs providing information on available medical programs such as Medicaid and HAWK-I.</p> <p>The Clinton/Jackson ECI Board believes that increased access and availability to quality health care services supports healthy parenting. In the past three years we have increased access to model and/or credentialed home visitation programs by adding two new programs Bright Beginnings and Nurse Family Partnerships. These two programs as well as the New Parent Program provide screenings for children and Mother's. The three programs refer children to our AEA which provides Early Access staff to provide consultation and services to the family. The I-Smiles Program in our preschools and WIC Clinics is instrumental in laying the foundation for preventative dental care. We believe the assessment data supports the priority.</p>
<p><u>FY12:</u> High quality preschool environments with the capacity to serve low income preschool-aged children within the ECIA</p>	<p>The Clinton/Jackson ECI Area Board, based on community assessment and input from community partners, has identified that financial assistance for preschool is a need for families. In partnership with the State Voluntary Preschool Program, the board determined there were ongoing needs for early childhood funds for preschool tuition for low income families. The board would encourage more funding to allow more children to become school ready by the time</p>

<p><u>FY12:</u> High quality child care environments, in home and center based, with the capacity to serve children from infancy through five years of age.</p> <p><b>Rationale for priority continuation or deletion:</b></p> <p><u>FY15:</u> Increase access and opportunities for quality preschool/childcare experiences.</p>	<p>they enter Kindergarten. Utilizing the preschool scholarship program allows more families access to a preschool experience for their children.</p> <p>The Clinton/Jackson ECI Area Board, based on community assessment and input from community partners, has identified a great need for quality child care. Working in partnership with Community Action Agency Child Care Resource and Referral and the Child Care Consultant and Child Care Nurse Consultant, the Board will continue to support the QRS process.</p> <p>The Clinton/Jackson ECI Board will continue this priority as the most current needs assessment, community discussion and review of our partners' assessment/strategic planning documentation reflects an intense need for access to and quality in our child care and preschool environments. We will continue to support providing a dedicated local Child Care Consultant and Child Care Nurse Consultant to support our providers in the QRS process. We will also continue preschool scholarships, Second Shift Childcare and trainings for our providers.</p>
<p><u>FY 12:</u> Family support through Home Visitation Programs and Parent Education Programs based on research/evidenced based programs for families with children zero through age five.</p> <p><u>FY12:</u> Programs and services that reduce the incidence of child abuse in Clinton and Jackson Counties.</p>	<p>Throughout the community assessment the need for family support programs and parent education was identified by community members. The ECI Area Board will continue to support effective family support home visitation programs and parent education programs by implementing evidence based and/or research based programs. HOPES (Healthy Opportunities for Parents to Experience Success) is an in-home visitation program with children age prenatal to three years old. HOPES helps strengthen families through parent education, developmental screenings, improved access to community resources and more.</p> <p>The Clinton/Jackson ECI Area Board, based on community assessment and input from community partners, has identified that the reduction in incidence of child abuse in Clinton and Jackson Counties is a priority. Our in-home</p>

<p><b>Rationale for priority continuation or deletion:</b>  <u>FY15:</u> Provide resources and support for healthy parenting.</p>	<p>visitation programs, Child Care Consultant, Child Care Nurse Consultant, preschool staff, and child care center staff identified that the safety, health and well being of our youngest citizens is always at the forefront of our efforts. The Board will continue to support these services in future years and monitor the incidence of child abuse in our two county area.</p> <p>The Clinton/Jackson ECI Board will continue to support this priority as it was clearly a high priority for our parents, providers and community members. The FY12 rationale holds true in FY15.</p>
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## Strategies of the ECI Area Board

Over the past three years the Clinton/Jackson Early Childhood Iowa Area Board has continued to retain, implement or improve upon their practices in order to provide effective services to our families and their children. These include:

- Updated and reviewed the Request for Proposal (RFP) process
- Updated and reviewed the Renewal process
- Reviewed and updated the contract form and process
- Director attends yearly, required, contract training regarding standards and criteria as specified by Senate File 2088
- Completed Community Assessment
- Reviewed and updated Community Plan
- Updated and reviewed the By-Laws
- Updated and reviewed Financial Monitoring
- Reviewed and updated policy and procedure manual
- Reviewed Iowa’s requirements of the State’s open meeting and open records laws. Adapted our local process to meet all requirements.
- Enhanced our Executive Committee processes to make recommendations to the Board
- Reviewed and updated our Annual Meeting structure
- Completed yearly site visits to providers of services by the ECIA Coordinator
- Updated Quarterly Reports from providers and process to provide that information to the Board.
- Reviewed and adopted yearly professional development plan for the Board
- Reviewed and updated Director’s professional development plan and yearly evaluation documentation
- Reviewed and updated Director’s monthly activity report to the Board
- Continue to be actively involved in Clinton and Jackson Counties by attending and participating on these meetings, committees, advisory boards, (etc.) Community Partnerships for Protecting Children / Child Abuse Council Meetings, County Board of Health Meetings, Court Hospital Meetings, DECAT Board Meetings, Early Childhood Alliance Meetings/Director’s Meetings, ECI State Board Meetings, Coordinated Intake development meetings and various other meetings.

- Continue to meet and communicate with legislators continuously in a variety of ways including: legislative forums, visit to the Capital while legislators are in session, community meetings, inviting legislators to our local Board Meeting during the year. This is not an inclusive list of legislative engagements by our local ECIA and Coordinator.

### Clinton/Jackson Early Childhood Iowa Board Principles

1. Open collaborative system
2. Collaborate with community partners to avoid duplication of services
3. Provide need-based services, utilizing research-based programs to better serve our consumers.
4. Identify needs in the community as early as possible
5. Services that are supported are strength based

### Quality Programming

The Clinton/Jackson Early Childhood Iowa Board Members are committed to providing quality programming to our citizens. These have been identified in the community assessment and drive this community plan. We strictly adhere to the criteria set by legislation and follow ongoing guidance and support from the State ECI Technical Assistance Team to provide this programming.

Clinton/Jackson ECI Board supports quality programs by:

- Contracting with only accredited Home Visitation Programs and working closely with contractors to ensure that accreditation is maintained and exhibited in our area.
- Strive to support Evidence and/or Research based programs in our area
- Provide support to child care centers, in home child care providers and preschools by funding trainings and grants to enhance quality and movement on the QRS scale
- Fund Child Care Nurse Consultant and Child Care Consultant to provide support and guidance to child care providers
- Support local Head Start and Early Head Start Programs
- Continue to fund programs which increase availability and access to health care services

### Capacity to Address Priorities/What is Missing

The Clinton/Jackson ECI Board also recognizes that we do not have the capacity to address all the needs identified. We strive to target our funded services to high risk families as defined by model program standards.

- *Family Support* – The Board has added two new home visitation programs over the past three years. Clinton County is a recipient of Maternal, Infant, and Early Childhood Home Visiting (MIECHV) funded programs. Generally our home visitation programs operate at capacity. If MIECHV funding is not available in Clinton County our ECI Board does not have the funding capacity to fill in the lost funds to continue program to participants already being served. This is a great concern to our Board Members.

- Transportation– The Board recognizes that access to transportation is an ongoing problem both in the rural and small urban areas. Sadly, we do not have the capacity to significantly impact that issue positively. This issue is discussed often and we will continue to discuss and strategies new ways to combat this barrier.
- Three year old Preschool Scholarships – The Clinton/Jackson ECI Board was unable to fully fund 3 year old preschool scholarship request for the first time in FY16. Needless to say it was the reality check we knew was coming but had hoped would not be a reality in our area. We do not have enough funds to serve all the needs of children and their families who live at or below 200% poverty.

## Current Initiatives

The Clinton/Jackson Early Childhood Iowa currently contracts and collaborates with many programs that support our area needs and priorities. Detailed information regarding program performance data is reported annually in the Clinton/Jackson Early Childhood Iowa Annual Report.

**This information is posted on our website:**

FY16 (July 1, 2015 – June 30, 2016)

**Clinton/Jackson Early Childhood Iowa provides funding for these programs and services**

Lutheran Services in Iowa provides these programs:

1. New Parent Program – Evidence based home visitation program. To provide family support and parent education for families with children 0-5.
2. Parent Education – Provides group parent education for families with children ages 0-5. To assist parents in gaining parenting knowledge while developing an attachment with their child and develop community supports.

Genesis Health Systems provides these programs:

1. Nurse Family Partnerships – Evidence based home visitation program. To provide a registered nurse to first time mothers to promote healthy pregnancy outcomes.
2. Bright Beginnings – Iowa Family Support Credential Program. To provide home visitation family support in order to reach goals related to the safety and development of the children.
3. Child Care Nurse Consultant – To provide a Child Care Nurse Consultant to conduct trainings, on site consultation and technical assistance for improving child care health and safety policies and procedures; assessments using the QRS tools; special needs care plans.

Visiting Nurses Services provides these provides these programs:

1. I Smiles Dental Program – Preventative dental services for preschool age children in Clinton and Jackson Counties.

Preschool School Scholarships - for 3 year olds who live at or below 200% poverty. All area preschools who participate in the Iowa Quality Preschool Program Standards and/or Quality Rating System with a rating of 3, 4 or 5 are able to participate in this scholarship program.

YWCA provides these programs:

1. Second Shift Child Care –Provide funds for staff to provide childcare from 5:30pm to midnight, Monday through Friday.

Community Action of Eastern Iowa – Child Care Resource & Referral provides these programs:

1. Expanded Head Start – To provide funding to extend the day for preschool age children in the Head Start classroom. To increase access and opportunity to quality preschool services.
2. Early Head Start – To provide high quality comprehensive infant/toddler program from 8:00am to 2:00pm to foster healthy development and school readiness.
3. Child Care Consultant/QRS (Quality Rating System) – To provide Child Care Consultant and QRS technical support for child care centers and in home providers to advance up the QRS levels.
4. Quality Childcare Improvements – To provide child care centers and in home child care providers grant funding for equipment or minor improvements to increase participation in DHS registration and the Quality Rating System.
5. Trainings and Childcare Conferences – To provide two child care conferences and various trainings to increase quality in area child care centers and in home child care providers.

The Director recently completed the Lemonade for Life Training. The Clinton/Jackson ECI Board is becoming increasingly knowledgeable about Adverse Childhood Experiences and Trauma Informed Care. We look forward to implementing strategies through trainings and contracting to raise awareness of the life-long impacts of childhood trauma and to support initiatives working to prevent and reduce the effects of adverse childhood experiences.

**Program Trend Data/Performance Measures**

The Clinton/Jackson Early Childhood Iowa Board reviews financial trends at certain points during the fiscal year. You will note that over the past three fiscal years we have eliminated a program, decreased and increased funding to certain programs in response to a variety needs. See Exhibit A. The Board reviews performance measures quarterly and annually. They view the Annual Report performance measure data twice a year at the August and September Board Meeting. FY14 marked the fiscal year that ECIA’s reported our Annual Report data on the IowaGrants.gov grant management system. The Clinton/Jackson Early Childhood Iowa Board Members review home visitation program FSSD Quarter and Annual reports provided us by the State Home Visitation Quality Assurance Coordinator, Bureau of Family Health, Iowa Department of Public Health. The REDCap Data Export reports are uploaded into our yearly Annual Report. See Exhibit B.

Exhibit A

Contractor	Program Name	FY14 Funding Amount	FY15 Funding Amount	FY16 Funding Amount
Community Action of Eastern Iowa/CCR&R	Child Care Consultant/ QRS	\$84,040.00	\$84,040.00	\$84,040.00

Jackson Cty Brd of Hlth	Child Care Nurse	\$51,022.54	\$51,733.16	\$51,733.16
Genesis Hlth Systems	Consultant			
Lutheran Services in Iowa	New Parent Program	\$229,789.00	\$214,789.00	\$214,788.00
Lutheran Services in Iowa	Parent Education	\$12,000.00	\$12,000.00	\$12,000.00
Visiting Nurse Services	I Smiles	\$10,897.00	\$13,000.00	\$13,000.00
Community Action of Eastern Iowa	Head Start Expanded	\$22,920.65	\$22,290.00	\$22,920.00
Community Action of Eastern Iowa	Early Head Start	\$4,300.24	\$4,300.00	\$4,300.00
YWCA	2nd Shift Childcare	\$84,725.00	\$87,269.00	\$87,269.00
YWCA	Spanish Translator	\$8,200.00	\$10,382.00	\$0.00
Genesis Health System	Bright Beginnings	\$0.00	\$51,094.00	\$44,301.00
Genesis Health System	Nurse Family Prtnships	\$0.00	\$26,298.00	\$25,977.00
Preschool Scholarships	various	\$93,827.10	\$68,695.48	\$28,429.00
Fiscal Agent Fee Employee of Record Fee	Clinton County Auditor	\$1,200.00	\$1,200.00	\$1,200.00
Liability Insurance	ICAPP	\$1,319.69	\$1,242.23	\$1,600.00
Board Expenses	Various	\$12,683.90	\$6,146.06	\$12,011.00
Director Support	Quality / Admin	\$31,723.68	\$32,548.00	\$33,199.00
	<b>Total</b>	<b>\$648,648.80</b>	<b>\$687,026.93</b>	<b>\$617,196.16.16</b>

Exhibit B

Program Name	FY14	FY15	FY16
Dental Direct Service -I Smiles Dental Program			In Process
<b>Performance Measure</b>			
How much was done or produced:			
Children 3-4	324	243	
Children 4-5	509	456	
How well did we do			
Children screened for suspected decay and/or first dental exam	833	709	
Of those Children screened % referred on for additional treatment	451 / 54.14%	369 / 52.05%	
Cost per child per service	\$28.98	\$30.00	
% of children who are cavity free	606/ 72.75%	515 / 72.64%	

Program Name	FY14	FY15	FY16
Early Care and Education - Preschool Scholarships			
<b>Performance Measures</b>			
How much was done or produced			
Children 3-4	119	83	
Children 4 -5	8	0	
Marital Status			
Married	Not required in FY14 AR	33	
Single Widowed	Not required in FY14 AR	32	
Partnered	Not required in FY14 AR	4	
Divorced	Not required in FY14 AR	3	
Separated	Not required in FY14 AR	5	
Household Size			
100% or Below FPL	Not required in FY14 AR	9	
101-150% FPL	Not required in FY14 AR	25	
151-200% FPL	Not required in FY14 AR	43	
201-299% FPL	Not required in FY14 AR	0	
300% or Greater FPL	Not required in FY14	0	

Education Level of Head of Household			
Middle School or Lower	Not required in FY14 AR	0	
Some High School	Not required in FY14 AR	3	
High School Diploma	Not required in FY14 AR	27	
GED	Not required in FY14 AR	4	
Trade or Vocational Training		31	
2-Year College Degree	Not required in FY14 AR	7	
4-Year College Degree	Not required in FY14 AR	2	
Master's Degree or Higher	Not required in FY14 AR	0	
Race of Head of Household			
Native American or Alaskan Native	Not required in FY14 AR	0	
Native Hawaiian or Pacific Islander	Not required in FY14 AR	1	
African American	Not required in FY14 AR	5	
Asian	Not required in FY14 AR	0	
White	Not required in FY14 AR	66	
Multiracial	Not required in FY14 AR	2	
Ethnicity - Hispanic/Latino	Not required in FY14 AR	3	
# of programs that received funding for a scholarship	Not required in FY14 AR	16	
Programs meeting quality initiatives	Not required in FY14 AR		
NAEYC Accredited	Not required in FY14 AR	0	
NAFCC Accredited	Not required in FY14 AR	0	
Head Start	Not required in FY14 AR	0	
IQPPS Verified	Not required in FY14 AR	11	
QRS Level 3	Not required in FY14 AR	3	
QRS Level 4	Not required in FY14 AR	1	
QRS Level 5	Not required in FY14 AR	0	
Education Level of Lead Teacher			
GED	Not required in FY14 AR	0	
High School Diploma	Not required in FY14 AR	2	
CDA	Not required in FY14 AR	1	

AA in Early Childhood or Child Development	Not required in FY14 AR	1	
AA in Related Field	Not required in FY14 AR	0	
BA/BS in Early Childhood or Child Development	Not required in FY14 AR	10	
Holds a Teaching License with an Endorsement	Not required in FY14 AR	1	
Post Graduate Degree	Not required in FY14 AR	1	
How well did we do			
Screenings for children: dental, speech, hearing, language, fine/gross motor, thinking/reasoning, behavior	124 / 97.64%	80 / 96.39%	
Of those children screened, % referred on for additional services or treatment	15 / 12.1%	7 / 8.75%	
Cost per child per service	\$738.80	\$827.66	
% of children demonstrating age appropriate skills	112 / 90.32	71 / 88.75%	
Children not demonstrating age appropriate skills as reported above that did demonstrate growth towards age appropriate skills as measured	7 / 12 58.33%	Not required in FY15 AR	
Assessments for Determining Age Appropriate Skills			
Gold	0	11	
Creative Curriculum	listed assessment in FY14 AR	1	
Brigance	listed assessment in FY14 AR	1	
ASQ	0	0	
IDGs	0	0	
High Scope	0	0	
Ireton Developmental Checklist	0	0	
Saxon Math	0	0	
Locally Developed	listed assessment in FY14 AR	3	
% of programs with a rating of 3 or higher in the QRS system	Not required in FY14 AR	4 / 25%	

Program Name	FY14	FY15	FY16
Early Care & Education Supportive Services - Direct Services / Head Start Expanded Day, Early Head Start, Spanish Translator, 2nd Shift Childcare			
<b>Performance Measures</b>			
How much was done or produced			
Prenatal	2	0	
Children 0-1	14	10	
Children 1-2	19	12	
Children 2-3	23	24	
Children 3-4	42	37	
Children 4-5	36	24	
Children 5-6	0	0	
# of programs	Not required in FY14 AR	4	
Programs meeting quality initiatives			
NAEYC Accredited	Not required in FY14 AR	0	
NAFCC Accredited	Not required in FY14 AR	0	
Head Start	Not required in FY14 AR	2	
IQPPS Verified	Not required in FY14 AR	0	
QRS Level 3	Not required in FY14 AR	4	
QRS Level 4	Not required in FY14 AR	0	
QRS Level 5	Not required in FY14 AR	0	
Children Screened for: dental, vision, speech, hearing, fine/gross motor, thinking/reasoning, behavior	136 / 100%	105 /98.13%	
Of those children screened, % referred on for additional services or treatment	11 / 8.09%	7 / 6.67%	
Cost per child per service	\$1,085.39	\$1,082.99	
% of children demonstrating age appropriate skills	125 / 91.91%	101 / 96.19%	
Children not demonstrating age appropriate skills as reported above that did demonstrate growth towards age appropriate skills as measured	7 /11 63/84%	Not required in FY15 AR	

Program Name	FY14	FY15	FY16
Child Care Nurse Consultant - Indirect Services			
<b>Performance Measures</b>			
# of visits by a nurse consultant	92	106	
# of early learning programs participating in child care nurse consultant activities (unduplicated)	92	113	
How much was done or produced			
Non-Registered	Not required in FY14 AR	38	
DHS Registered	Not required in FY14 AR	40	
DHS Licensed	Not required in FY14 AR	18	
DE Regulated	Not required in FY14 AR	13	
QRS Level 1	Not required in FY14 AR	5	
QRS Level 2	Not required in FY14 AR	9	
QRS Level 3	Not required in FY14 AR	4	
QRS Level 4	Not required in FY14 AR	6	
QRS Level 5	Not required in FY14 AR	0	
# of children with special health care needs	86	72	
# of technical assistance contacts	336	266	
How well did we do			
% of programs rating a 3 or higher in the QRS system	Not required in FY14 AR	10 / 8.85%	
Cost per Program for the service	Not required in FY14 AR	\$414.49	
What was changed in conditions for those we served			
% of children with special health care needs with a special needs care plan in place at the child care facility (program)	74/86 72.22%	67/72 93.06%	
% of programs receiving onsite assessment and consultation that improve health and safety condition in their early learning environments	92/92 100%	106/106 100%	

Program Name	FY14	FY15	FY16
Quality Improvement for Early Learning - Indirect Services			
<b>Performance Measures</b>			
# of early learning programs participating in quality improvement activities (unduplicated)	Not required in FY14 AR	27	
QRS Level 1	Not required in FY14 AR	5	
QRS Level 2	Not required in FY14 AR	9	
QRS Level 3	Not required in FY14 AR	3	
QRS Level 4	Not required in FY14 AR	6	
QRS Level 5	Not required in FY14 AR	0	
How well did we do			
% of programs rating a 3 or higher in the QRS system	Not required in FY14 AR	9/27 33.33%	
Professional Development: Conferences - indirect services			
<b>Performance Measures</b>			
How much was done			
# of participants at the conference	Not required in FY14 AR	186	
# of conferences funded	Not required in FY14 AR	2	
Early Learning	Not required in FY14 AR	2	
Family Support	Not required in FY14 AR	0	
Special Needs	Not required in FY14 AR	0	
Health, Mental Health and Nutrition	Not required in FY14 AR	0	
How well did we do			
Early Learning (2 conferences)	Not required in FY14 AR	2	

Program Name	FY14	FY15	FY16
Technical Assistance: Consultation, Mentoring, Coaching - Indirect Services Child Care Consultant / QRS			
<b>Performance Measures</b>			
# of visits completed	187	184	
# of programs participating (unduplicated)	136	77	
How much was done			
Non-Registered	Not required in FY14 AR	5	
DHS Registered	Not required in FY14 AR	49	
DHS Licensed	Not required in FY14 AR	16	
DE Regulated	Not required in FY14 AR	7	
QRS Level 1	Not required in FY14 AR	7	
QRS Level 2	Not required in FY14 AR	11	
QRS Level 3	Not required in FY14 AR	2	
QRS Level 4	Not required in FY14 AR	5	
QRS Level 5	Not required in FY14 AR	0	
# of technical assistance contacts	188	167	
Early Learning Programs	Not required in FY14 AR	77	
Family Support	Not required in FY14 AR	0	
Special Needs	Not required in FY14 AR	0	
Health, Mental Health and Nutrition	Not required in FY14 AR	0	
How well did we do			
% of programs participating in a quality initiative (unduplicated)	52 / 136 38.24%	Not required in FY15 AR	
% of programs rating a 3 or higher in the QRS system	Not required in FY14 AR	7/77 9.09%	
Cost per program	Not required in FY14 AR	\$676.36	
What was the change in conditions for those we served			
% of programs that meet the goals established for the service	Not required in FY14 AR	72/77 93.15%	
% increase or maintain in the number of registered child development homes/centers	71 / 72 99%	Not required in FY15 AR	

% increase or maintain in the number of child care slots in regulated child care (includes registered & licensed)	2370 / 2395 98.96%	Not required in FY15 AR	
% of programs able to incorporate developmentally appropriate activities to create an improved learning environment	72 / 136 52.94%	Not required in FY15 AR	

Program Name	FY14	FY15
Iowa Early Learning Standards Training Event		
<b>Performance Measures</b>		
# of participants in professional development	12	Not applicable in FY15
What was the change in conditions for those we served		
% of certifications that were a direct results of professional development opportunities	12/12 100%	Not applicable in FY15
Growing Families Expo		
<b>Performance Measures</b>		
# of families participating	75	Not applicable in FY15
% of parents with an increased awareness of ECI and early childhood services available to their child	75/75 100%	Not applicable in FY15

**Clinton/Jackson Early Childhood Iowa Strategies for continued services in the future**

The Clinton/Jackson ECI Board will remain consistent in following set policies and procedures in providing services to our youngest citizens in our area.

The Board will:

1. Honor their roles and responsibilities as Clinton/Jackson ECI Board Members.
2. Review the Community Plan and indicators on a regular basis to identify current and emerging needs and respond to those in an effective manner.
3. Continue to support quality programs in the areas of:
  - Children Ready to Succeed in School
  - Healthy Children
  - Secure and Nurturing Families
  - Safe and Supportive Communities
  - Secure and Nurturing Child Care Environments

4. Continue to review and update on a regular basis:
  - Our process of awarding funds
  - Our process of fiscal management
  - Our process of communicating and responding to our community members
  - Our process of analyzing program data
5. Continue to strengthen and collaborate with our current partners to provide the most effective and cost efficient programs and services to children, prenatal - 5, and their families.

### Clinton/Jackson Early Childhood Iowa Board's Process for Awarding Funds

The Clinton/Jackson ECI Board Members identify a need; they gather data from multiple sources, survey community members and contract holders requesting information specific to this need. After that process is complete, the Board Members review the current Community Plan and indicators. At that point, once the need has been determined, the Board utilizes the following procedure to award funding:

1. Post the Notice of Intent on the ECIA website, sends RFP notice by email via the Community Partnership for Protecting Children contact list and posts notice of RFP in the Jackson County Courthouse and the Clinton County Administrative Center.
2. Notify current providers of service of the notice
3. Send Request for Proposal (RFP) as requested from public
4. After the deadline date to receive the RFP's, the ECI Executive Committee and full Board will identify community members and Board Members to review each RFP and grade the proposal using a score sheet
5. Based on services requested, amount of funding requested, and the Early Childhood Area's goals as outlined in the RFP and Community Plan, the review committee makes its recommendation to the ECIA Board
6. The Board, in an open meeting, makes its final decision on each request
7. Contracts are then completed and sent to the providers of service for review and signature. The last signature on the contract is the Clinton/Jackson ECI Board Chair.
8. Appeal process is in writing in the RFP, section CONTRACT ADMINISTRATION.

### Clinton/Jackson Early Childhood Iowa Board's Appeal Process

**Policy ID: 3.10 Title: Appeals Process**

**Policy:** Clinton/Jackson Early Childhood Iowa Board's appeal policy provides community residents, recipients of services, potential community service providers and the current contracted service providers a structured process with timeframes by which they may express a concern by appealing to the board.

**Reference:** State ECI Tool BB

**Procedure:** Concerns can be expressed through verbal and/or written procedures.

**VERBAL APPEAL:**

- A verbal concern is voiced at the Clinton/Jackson Early Childhood Iowa Board Meeting.
- Board Members hear the concern.
- Board Members respond to the concern.
- Board Chairperson assures the concern is resolved by a direct question and the response.
- In the event the concern is not resolved, the Board Chairperson offers the person(s) an

opportunity to follow the written appeal process.

#### **WRITTEN APPEAL:**

- Appeal or concern is put in writing and signed by person(s).
- Written appeal is submitted to the Board Chairperson.
- Appeal is submitted by certified mail, return receipt requested, or delivered in person.
- Appeal is taken to the Executive Committee to determine presentation to the Board.
- Appeal is discussed and appropriate action taken at the Board Meeting.
- Board's decision is issued from the Board Chairperson to the person(s) submitting the appeal within 10 calendar days of date of appeal.
- The decision/response to the appeal is returned certified mail, return receipt requested.

In the event, the appellant wishes to continue with a process to appeal the Board decision/response, the next option would be through the judicial/legal system.

Section

3

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## Fiscal Assessment

### Process Used to Gather Information/Utilization Of

The Clinton/Jackson Early Childhood Iowa Area Board completed a Fiscal Assessment for the area. Required State reports, Annual reports and other reports were used to obtain information reported in this section. Community partners were asked to provide this information by written requests, via e-mails, face to face meetings and telephone calls. Multiple follow-up attempts were made to obtain the information, it is noted when a community member did not reply or release the information requested in the assessment.

The Clinton/Jackson ECI Board utilizes this information in making funding decisions to consider program sustainability and support from multiple sources.

### Collaborative Funding

Currently, there are many collaborations of funding throughout the Clinton/Jackson ECI area. Early childhood collaborations include:

Resources within both private and public preschools, including Statewide Voluntary Preschool Program funds and Federal Early Childhood Special Education funds, as well funding through the Clinton and Jackson County ECI Scholarship programs support children in many different preschool settings.

Head Start and Early Head Start is collaborative funding with federal dollars supporting the preschool and child care services.

Jackson County Board of Health, Maternal Infant Early Childhood Home Visitation Grant, Clinton County VNA Foundation, Genesis Health Systems and Clinton/Jackson ECI collaborate through various funding streams to provide Child Care Nurse Consultant services, Bright Beginnings and Nurse Family Partnership home visitation programming in Clinton and Jackson Counties.

Community Action of Eastern Iowa/Child Care Resource and Referral and Clinton/Jackson ECI collaborate through various funding streams to provide Child Care Consultant services, QRS enhancement activities, quality improvement, professional development trainings and opportunities in Clinton and Jackson Counties.

The I-Smile Dental Program, State Public Health funds, Delta Dental Mini Grant and Clinton/Jackson Early Childhood Iowa funds collaborate through various funding streams to provide dental care in Clinton and Jackson Counties

Funding from the Community Based Child Abuse Prevention Grant and Maternal Infant Early Childhood Home Visitation Grant to Lutheran Services in Iowa fund the “Parents As Teachers” Home Visitation Programs in Clinton and Jackson Counties.

The Lutheran Services in Iowa Foundation, Maternal Infant Early Childhood Home Visitation Grant, Healthy Opportunities for Parents to Experience Success(HOPES) grant and Clinton/Jackson ECI provides collaborative financial support to the New Parent Home Visitation Program in Clinton and Jackson Counties.

Local fundraising by the YWCA in Clinton and Clinton/Jackson ECI funds collaborate through various funding streams to provide 2nd Shift Childcare in Clinton County but are available to Jackson County residents.

In addition to looking at blending funds throughout the ECI area, Clinton/Jackson ECI looks at gaps of programs serving children 0-5. The Clinton/Jackson Early Childhood Iowa Board is engaged in a process through which we participate in an interdependent system with our community partners to develop and maintain a collaborative system of needs-based services, implemented at the earliest possible point of intervention that strengthens families and communities. We strive to meet the needs of local children birth to five years of age and their families while meeting the specific goals established by the Iowa legislature. We have very effective, long standing partnerships which continue to support our vision that every child, beginning at birth, will be healthy and successful.

We do this by participating together, collaborating on multiple programmatic levels and strategically pooling resources.

Levels of Collaboration are defined as follows:

Communication – There is a process for the exchange of information and common understanding.

Contribution – There are mutual exchanges through which partners help each other by providing some of the resources and support needed to reach their independent goals.

Coordination – There is a deliberate, joint, often formalized relationship among partners involving communication, planning and division of roles, and longer term goals.

Cooperation – There is a defined relationship in which partners plan together, negotiate mutual roles and share resources to achieve joint goals.

Collaboration – Partners engage in a process through which they constructively build an interdependent system which includes a common mission, comprehensive communication and planning, pooled resources, and shared risks and products.

## Fiscal Assessment Matrix

### ECIA FISCAL ASSESSMENT (CONDUCTED FY15)

*Data Report for FY15 or Calendar Year 2013/2014/2015*

(Codes for identifying sources of funding: Federal Funding =F, State Funding=S, Local Funding=L, Private Funding=P, ECI Local Funding=E)

#### AGENCY AND ORGANIZATION SERVICES

Agency/ Organization	Location	Type of Service Provided	Ages of Children Served	Number of Individuals Served	Monthly/Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Iowa Department of Human Services	Clinton & Jackson Counties	Child and Family Services FY15 State of Iowa	49% 5 or younger 28% 6 to 10 23% 11 and older	State wide 28,829 children were at risk	Total FY17 budget submission to Council for the State \$6,006,028,681 not program specific	F,S		collaboration
Iowa Department of Human Services	Clinton & Jackson Counties	Food Assistance Program	44% of children under the age of 18	State wide 401,328	Total FY17 budget submission to Council for the State \$6,006,028,681 not program specific	F,S		collaboration
Iowa Department of Human Services	Clinton & Jackson Counties	Child Care Assistance	Under the age of 13. Under the age of 19 if the child has special needs	State wide 38,681	Total FY17 budget submission to Council for the State \$6,006,028,681 not program specific	F,S		collaboration
CCR&R/ Community Action	Clinton & Jackson Counties	Iowa Child Care Resource and Referral provides resources, education and advocacy to support quality child care.	0-5	26 families/ 46 children	\$59,905 federal \$10,477 state	F,S		collaboration
Clinton/Jackson DECAT	Clinton & Jackson Counties	Address the needs of at risk children and families in our area	0-17	Multiple contracts with many different agencies for a variety of reasons	\$700,000 combination of FY15 and FY16 funding	F,S	Potential decreased funding in FY17	collaboration
Life Connections	Clinton & Jackson	BHIS Services and Therapy Services	Birth to adulthood	120 individuals	Identified source but not amount. Medicaid, Title 19 and private pay	F, S, P		communication
Operation New View	Jackson	Local CAP Agency. Provides outreach services. Head Start, child and adult care food program, low income home energy assistance,	All ages	FY13 5,579 Unduplicated # of families containing one or more persons served. (reflective of entire service area)	FY13 Annual Report financials \$5,241,871 (reflective of entire budget)  *most recent information provided	F		collaboration

Agency/ Organization	Location	Type of Service Provided	Ages of Children Served	Number of Individuals Served	Monthly/Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
		weatherization						
ISU Extension	Jackson County	DHS Child Care Trainings		35 child care providers	\$1,500	L, P		cooperation
ISU Extension	Jackson County	Sexual Abuse Prevention Education	4-5	Did not provide. Includes preschool -3rd	\$9,500	S		cooperation
ISU Extension	Jackson County	Food and Nutrition Education, VITA, EITC	4-5	Did not provide. Includes preschool 2nd	\$5,000	S		cooperation
ISU Extension	Clinton County	Group Food & Nutrition Lessons	Unborn thru age 10	31	\$25,000	F,S		coordination
City of Clinton, Housing Authority	City of Clinton	Public Housing/ subsidized housing	0-18	50 families	\$187,264	F		communication
City of Clinton Housing Authority	City of Clinton/ Camanche	Subsidized Housing	0-18	424 families	\$1,458,232	F		communication
SafePath Sheltering and Housing Services	Clinton & Jackson	Sheltering and housing services for survivors/child witnesses of domestic violence, sexual assault and other crimes	0-18	29 families served	Identified source of funding but not funding amount. Crime Victims Assistance Division (CVAD)	F, S		cooperation
Benevolent Society	Clinton	Free clothing, household items, food items and occasionally furniture	All ages	Approximately 600 individuals a month	\$40,000 a year plus local donations which vary monthly	L		communication
Victory Center	Clinton	Emergency shelter for men, women and children. Two meals a day served. General clothing and household items, including some furniture.	0-18 & adults	40 to 60 people at each meal.  Currently 40 individuals living at the center	Varies month to month. .	L,P		communication
Hightower Place (A funded program through ASAC)	Clinton	Housing and support program for recovering women and their children	0-18 can live with parents	14 families a month, varies	Varies month to month. Receive donations and grants.	F,S,L,P		contribution
Carroll Assistance Center	Clinton, Wheatland Area	Offers assistance for medical, prescription, fuel, school supplies, food, electricity and rent	All ages	approximately 250/300 families per month	Varies month to month. Receive donations and grants. Profits from sales at Center.	L		communication
Information Referral & Assistance	Clinton	Provides information & referral services for Clinton County.	0-18	5,000 in FY14	\$160,000FY14 funding	L, P	Meeting the growing needs in our community while facing funding cuts Keeping up on the changes in community	communication

Agency/ Organization	Location	Type of Service Provided	Ages of Children Served	Number of Individuals Served	Monthly/Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
							services to ensure the all individuals are linked with appropriate services.	
Concerned DeWitt Citizens Information & Referral	Clinton, DeWitt Area	Information & referrals to DeWitt area agencies, food, clothing and other limited aid to low income residents	All ages	Oct 2015 – 307 individuals served. 61 to 71 food boxes provided. These numbers change monthly	\$15,000 - \$17,000 United Way Funding, all donations, no consistent funding	L,P		communication
Lost Nation Union Presbyterian Church Food Pantry	Clinton & Jackson Counties (20 mile radius)	Food pantry	All ages	Varies	All donations, no consistent funding	L, P		communication
Mississippi Bend AEA Education Agency	Clinton & Jackson	In home early childhood services	B-3	183	Requested – AEA representative replied unknown	S, F		collaboration
Mississippi Bend AEA Education Agency	Clinton & Jackson	Evaluation services	3-5	93	Requested – AEA representative replied unknown	S,F		collaboration
United Way	Clinton	Fundraising, grants, community planning	0-18	Many individuals served through a variety of programs UW provides funding to.	FY14 \$662,841	L,P		collaboration
YWCA – Clinton	Clinton & Jackson	Childcare/ Preschool	0-5	285	\$717,800	F,S,L,P,E	Funding for services	collaboration
YWCA – Clinton	Clinton/ Jackson	Housing Services	0-5	85	225,00	F,S, L, P, E	Funding for services	collaborative
Maquoketa Area Family YMCA	Jackson	Parent Child & Preschool swim lessons/ preschool sports	0-5 and parents	550	All programs paid for through program fees. Scholarships are provided.	L,P		communication
Andrew CSD	Andrew	Education	PK-8	Budget Enrollment 272.30	Preschool State Aid \$59,928 Total \$1,349,810	S,F		collaboration
Bellevue CSD	Bellevue	Education	3-21	Budget Enrollment 579.70	Preschool State Aid \$130,503 Total \$2,976,188	S,F		collaboration
Calamus-Wheatland CSD	Wheatland	Education	3-21	Budget Enrollment 450	Preschool State Aid \$89,124 Total \$1,969,015	S,F		collaboration
Camanche CSD	Camanche	Education	3-21	Budget Enrollment 891	Preschool State Aid \$219,627 Total \$4,348,852	S,F		collaboration
Central CSD	DeWitt	Education	3-21	Budget Enrollment 1,477.60	Preschool State Aid \$296,019 Total \$7,444,667	S,F		collaboration
Clinton CSD	Clinton	Education	3-21	Budget Enrollment 3,859.50	Preschool State Aid \$779,835 Total \$16,266,247	S,F		collaboration
Delwood CSD	Delmar	Education	PK-6th	Budget Enrollment 212	Preschool State Aid \$47,745 Total \$959,808	S,F,E		collaboration
Maquoketa CSD	Maquoketa	Education	3-21	Budget Enrollment 1,352.60	Preschool State Aid \$257,823 Total	S,F,E		collaboration

Agency/ Organization	Location	Type of Service Provided	Ages of Children Served	Number of Individuals Served	Monthly/Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
					\$10,727,689			
Northeast CSD	Goose Lake	Education	3-21	Budget Enrollment 544.10	Preschool State Aid \$120,954 Total \$3,034,750	S,F		collaboration
Easton Valley CSD	Preston	Education	3-21	Budget Enrollment 655	Preschool State Aid \$95,490 Total \$2,842,765	S,F		collaboration

**EARLY CARE ENVIRONMENTS**

Licensed Centers, Preschools	Location	License Type	QRS Level	Total Licensed Capacity	Monthly/Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
CAEI-Clinton Head Start	Clinton	Licensed Center	3	88	566,873	F,S,E	Waiting list	Collaboration
CAEI – Clinton Early Head Start	Clinton	Licensed Center	3	26	178,773	F,S,E	Waiting list	Collaboration
Creative Learning Center	DeWitt	Licensed Center	2	115	ECI Preschool Scholarship--\$2,250 Statewide Voluntary Preschool Grant--\$87,500 DHS child care assistance--\$140,000 CACFP reimbursement--\$35,000	F,S,E,L		Collaboration
Goose Lake Giggle-N-Grow LLC	Goose Lake	Licensed Center	0	50	Requested did not respond	Requested did not respond		Collaboration
Grace Lutheran Preschool	DeWitt	Licensed Center	0	16	Requested did not respond	Requested did not respond	Requested did not respond	Collaboration
Kids Business Of Dewitt	DeWitt	Licensed Center	4	88	Approximately \$360,000	F,S,E,L		Collaboration
Kids First Academy	Camanche	Licensed Center	1	133	Approximately \$500,000	F,S,E,L		Collaboration
Mercy Child Care & Preschool	Clinton	Licensed Center	1	147	Requested did not respond	Requested did not respond	Requested did not respond	Collaboration
Prince Of Peace Early Learning	Clinton	Exempt from Licensing	0	16	Childcare income \$56,191.80 Statewide Tuition \$137,040.80	F,S,E,L		Collaboration
St John Lutheran Preschool	Clinton	Licensed Center	2	24	Requested did not respond	Requested did not respond	Requested did not respond	Collaboration
Stay N Play Childcare and Preschool	Clinton	Licensed Center	2	52	Approximately \$180,000	F,S,E,L		Collaboration
Wee School For Little People	Clinton	Licensed Center	1	90	Approximately \$90,000	F,S,E,L		Collaboration
YWCA Children's Center (Clinton)	Clinton	Licensed Center (2 sites)	4 & 3	195	DHS/PROMISE JOBS \$157,277.98 4-CS/DCFS ILL. \$21,946.07 ECI Preschool \$9,749.59 NEW DIRECTION/HIGHTOWER \$1,782.00 4 YR VOL. PRESCHOOL \$139,464.00 United Way \$32,500.00	F,S,E,L		Collaboration

Licensed Centers, Preschools	Location	License Type	QRS Level	Total Licensed Capacity	Monthly/Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Zion Child Care Preschool (Clinton)	Clinton	Licensed Center	1	115	\$6,174 scholarship funding	F,S,E,L		Collaboration
Blessed Beginnings	Bellevue	Licensed Center	0	20	Requested did not respond	Requested did not respond	Requested did not respond	Collaboration
Child Development Inc Andrew Campus	Andrew	Licensed Center	0	35	Not active at this time	F,S,E,L		Collaboration
Child Development Inc dba Sunshine Learning Center	Maquoketa	Licensed Center	3	281	Approximately \$600,00	F,S,E,L		Collaboration
Little Shepherd Christian Preschool	Maquoketa	Licensed Center	0	40	Approximately \$50,00	F,S,E,L		Collaboration
ONV-Maquoketa Head Start	Maquoketa	Licensed Center	0	20	Requested did not respond	Requested did not respond	Requested did not respond	Collaboration
Sacred Heart Preschool and Childcare	Maquoketa	Licensed Center	0	20	Approximately \$40,000	F,S,E,L		Collaboration
Wee Care For Young People (Preston)	Preston	Licensed Center	3	57	Approximately \$4,000 per month	F,S,E,L		Collaboration

#### LIBRARIES

Library	Location	Type of Service Provided	Ages of Children Served	Kids Program Attendance/ Young Adult Program Attendance	Yearly Funding FY14	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Francis Banta Wagonner	DeWitt	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	3,277/71	\$2248,677	F,S,L,P		Coordination
Bellevue	Bellevue	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	2,563/10	\$151,578	F,S,L,P		Coordination
Camanche	Camanche	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	1,666/111	\$145,845	S,L,P		Communication
Clinton	Clinton	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	7,882/264	\$1,187,975	S,L,P		Coordination
Lost Nation	Lost Nation	<b>Kids Program</b> (storybook time, summer reading	Children's Programs 0-12 yrs/	675/38	\$15,645	S,L,P		Communication

Library	Location	Type of Service Provided	Ages of Children Served	Kids Program Attendance/ Young Adult Program Attendance	Yearly Funding FY14	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
		programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Young Adult Programs 13-18 yrs					
Maquoketa	Maquoketa	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	3,118/157	\$279,329	S,L,P		Coordination
Preston	Preston	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	2,983/24	\$72,281	F,S,L,P		Communication
Krabbenhoft	Sabula	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	840/8	\$50,783	F,S,L,P		Communication
Curtis Memorial	Wheatland	<b>Kids Program</b> (storybook time, summer reading programs, etc.)/ <b>Young Adult Program</b> Attendance (book clubs, reading events, etc.)	Children's Programs 0-12 yrs/ Young Adult Programs 13-18 yrs	299/7	\$32,480	S,L,P		Communication

**FAMILY SUPPORT AND PARENT EDUCATION OPPORTUNITIES**

Program Name/Model	Location	Type of Service Provided	Ages of Children Served	Number of Families Served	Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Genesis Health Systems/Nurse Family Partnerships	Clinton & Jackson	Long Term Home Visitation	Prenatal-2	24	\$124,000	F,S,P,E		collaboration
Genesis Health Systems/Bright Beginnings	Clinton & Jackson	Long Term Home Visitation	Pregnant – 2 years	15	\$44,301	S,E		collaboration
Genesis Health Systems/Family Connects	Clinton & Jackson	Newborn/Mom	Newborn	50 (FY15)	\$10,000	S		collaboration
Genesis Health Systems/Child Care Nurse Consultant	Clinton & Jackson	Childcare and education	Newborn- 5	180	\$62,000	S,E		collaboration
Genesis Health System/Education/Immunization/ WIC	Clinton & Jackson	Childhood immunization and lead testing and education at WIC	Newborn-18	240	\$45,000	S		collaboration

Program Name/Model	Location	Type of Service Provided	Ages of Children Served	Number of Families Served	Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Community Action of Eastern Iowa/Family Development & Self Sufficiency	Clinton & Jackson	Family Support	0-18	19 families	\$71,172 federal \$71,172 state	F,S		cooperation
Community Action of Eastern Iowa/Baby Pantry	Clinton	Parenting Education/Diapers	0-3	10 families	\$4,800	F		collaboration
Parent Partner Program	Clinton & Jackson	Support to Parents	Birth – 18	10	DHS Statewide funding. Approximately 2 million	S		cooperation
Lutheran Services in Iowa – New Parent Program	Clinton & Jackson	Support to Parents	0-5	54 families	\$12,000	E		collaboration
Lutheran Services In Iowa – Parent Education	Clinton & Jackson	Support to Parents	0-5	597families	\$242,000+	S,E		collaboration
Dolly Pardon Imagination Library – Clinton and Jackson Counties	Clinton & Jackson	Support to Parents	0-5	300+ children/families	\$3,000 per month	S,L		cooperation

#### HEALTH SERVICES

Health Service	Location	Type of Service Provided	Ages of Children Served	Number of Families Served	Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Community Circle of Care	Clinton & Jackson	Care Coordination	0-21	45/month	\$333,500	S,F		collaboration
Pediatric Integrated Health Homes	Clinton & Jackson	Care Coordination	0-19	372/month	\$461,500	S, F		communication
WIC Program	Clinton	Nutrition education/supplemental foods	Pregnancy, infants to 5	1702 induplicate count of participants	Approximately \$550,000 agency wide. Not broken down my county.	F		communication
WIC Program	Jackson	Nutrition education/supplemental foods	Pregnancy, infants to 5	389 induplicate count of participants	Approximately \$550,000 agency wide. Not broken down my county.	F		communication
Mercy Medical Center	Clinton & Jackson	Deliveries, ER visits and prenatal classes	All ages	FY14 - 435 deliveries 93 participants prenatal classes 24,167 ER visits	Community benefit was \$10,852	F,S,L		collaboration
Mercy Medical Center	Clinton & Jackson	Period of Purple Cry DVD – education	434	434	\$2,000	S,E		collaboration
I Smiles Dental Program	Clinton & Jackson Counties	Dental Screenings, fluoride varnish, education, care coordination	0-5 year olds	1871 individuals	\$56,644	F,S		collaboration
Genesis Medical Center	Clinton & Jackson Counties	Health Services/ Education	All ages	Numerous attempts by phone, email could not obtain info.	Numerous attempts by phone, email could not obtain info.	No information to report from		collaboration
Jackson County Regional Health Center	Clinton & Jackson Counties	Emergency Services and Home Health FY14	All ages	Numerous attempts by phone, email could not obtain info.	Numerous attempts by phone, email could not obtain info.	No information to report from		collaboration
Bridgeview Mental Health Center	Clinton & Jackson Counties	Mental Health Services	0-18 and adults	4000 individuals served in FY12	FY12-13 \$2.8 million *most recent	F,S,L,P		coordination

Health Service	Location	Type of Service Provided	Ages of Children Served	Number of Families Served	Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
					information received			
The Pregnancy Center	Clinton & Jackson	Consultation and support services	Non specific	FY14 215 clients with children. 202 positive pregnancy tests.	Requested. Funded by private donations	P		communication
Women's Health Services	Clinton & Jackson Counties	Emphasis on obstetrics/gynecology, prenatal care, family planning services	Prenatal through adult	Requested did not receive a response	Requested did not receive a response	F,S,L,P		communication

**OTHER SERVICES/PROGRAMS**

Service/Program	Location	Type of Service Provided	Ages of Children Served	Number of Families Served	Yearly Estimated Funding	Identified Sources of Funding	Identified Gaps in Funding	Agency's Level of Collaboration
Gateway IMPACT Coalition	Clinton & Jackson Counties	Prevention & education services	All ages	Varies monthly	Varies depending on grants	S F		collaboration
Regional Transit Authority	Jackson County	Public Transportation	All ages	YTD rides June of FY15 36,905	RTA entire budget not specific to Jackson County FY14 \$415,683	S F		communication
MTA – Municipal Transit Administration	Clinton County (only city)	0 through adult, public transportation	All ages	FY15 327,662 fixed route riders	Varies year to year, based upon formulas and ridership	F,S		communication

Section

**4**

## Community Collaboration

### Community Collaboration and Networking Opportunities

Collaboration is a working practice whereby individuals work together to a common purpose to achieve benefit of prenatal to 5 year olds and there families. Collaboration enables the Clinton/Jackson Early Childhood Iowa Board Members and staff to work together with our community partners to achieve a defined purpose.

We do this by:

- Attending monthly meetings and conducting site visits, program audits, financial audits of current contract holders
- Our Board Members represent business partners, Juvenile Court Services, mental health professionals, elected officials, parents and Department of Human Services Staff which enhance our ability to collaborate and pool resources in our area. The knowledge our Board Members bring to the table is an asset that is often underestimated by others.
- Attend Clinton County Community Partnerships for Protecting Children meetings

- Attend Jackson County Community Partnership for Protecting Children meetings
- Attend Clinton County Prevent Child Abuse Meetings
- Attend Jackson County Prevent Child Abuse Meetings
- ECI Director also Coordinates the Clinton/Jackson & Dubuque DECAT Boards
- Member of the Early Childhood Iowa Stakeholders Alliance
- Attend numerous legislative forums, coffees and individual meetings with local legislators
- Quarterly and yearly host and/or participates in parent forums, provider meetings and community meetings to discuss and gather specific information about a variety of issues and concerns facing our ECI Area.
- Attend Clinton and Jackson County local Board of Health meetings
- Multiple times during the year we collaborate with other agencies, foundations and non-profit groups to support grant writing efforts by providing information and offering Director's time to these efforts.
- The Clinton/Jackson ECI Board Members and Director attend and present at numerous community fairs, college fairs, expos, trainings and provide individual group presentations on a variety of topics including but not limited to our ECI Programming.
- We collaborate with our local AEA, YWCA, United Way, WIC, Preschool staff (school district, non-profit, profit and faith based) and our two Foundations in Clinton and Jackson County in order to collaborate and pool our resources to best meet the needs of children in our area.
- A representative from Lutheran Social Services in Iowa and Community Action/CCR&R regularly attend our Board Meetings.

Through these connections our Early Childhood Iowa Board becomes a partner in these systems which impact and support our families:

- Department of Human Services – Clinton and Jackson Counties
- Public Health Agencies
- Local businesses
- Area School Districts
- Area Community Colleges
- Community Mental Health Centers
- Iowa State Extension
- Community Circle of Care
- Area Education Area - Support services for children with delays and training opportunities
- Mercy Hospital, Clinton County – Period of Purple Crying education
- Genesis Health Systems
- Community efforts in Clinton and Jackson Counties to provide every child, 0-5, access to the Dolly Pardon Imagination Library, a universal literacy program
- Community and DHS Family Team Meetings
- Local churches which provide meeting rooms for parent education, ECI meetings, etc..

- Local public transportation staff to support better service to our citizens

## Section

# 5

## Review & Evaluation

### Evaluation of the Community Plan

The Clinton/Jackson Early Childhood Iowa Board does a number of things to ensure the on-going evaluation and effectiveness of our community plan.

Annually, the ECI Board reviews the Community Plan and discusses necessary changes to keep the plan both current and focused on the long term.

Annually, the Clinton/Jackson Early Childhood Iowa Board submits an annual plan for review. This annual report includes the required State Performance Measures.

Annually, the Clinton/Jackson Early Childhood Iowa Board reviews and updates local indicators.

Every three years a new Community Needs Assessment is done and new priorities are established. Therefore a complete overhaul of the Community Plan is conducted.

### Evaluation of the Programs Funded

The Board will monitor the performance of the Contractor to ensure that the Contractor/program is meeting the deliverables of the contract and achieving the specified results and targets.

Annually each program is required to submit performance measures as part of Early Childhood Iowa funding contracts. These measures are compiled into quarterly reports that are submitted to the Early Childhood Iowa Board for review and approval.

These performance measures correlate with State ECI required performance measures and will be documented in the Clinton/Jackson ECI Annual Report. Additional performance measures may be requested and collected.

The Clinton/Jackson Board Reviews:

- a. Monthly program expenditures, balances and percentage of funds expended
- b. Monthly and Quarterly review of individual program performance
- c. Requires annual program site reviews are completed by Director and findings are reported to the Board
- d. The Board Members participate in an annual meeting, which includes:
  - \*Identified priorities and funding decisions

\*Process of awarding funds

\*Process of contracting

## Evaluation of the ECI Board

Annually, the Board will utilize the “Internal Collaborative Functioning Scales” tool or another similar tool to evaluate Board functioning. Utilization of an evaluation tool will either be conducted at a Board meeting or sent to members via email for completion.

Individuals from the community who are familiar with the Board and funded programs will also be asked to complete the tool through email link and the tool will also be posted on the organization website for other community members who wish to complete the tool.

Results will be compiled by the Director and put on the agenda for discussion at the next regularly scheduled Board meeting. Discussions will include results, areas of concern identified, strengths, and the need for Professional Development on Board functioning. The Board Professional Development Plan will be reviewed and updated to reflect the evaluation and input received.

Annually, the Board will review the “Board Member Roles and Responsibilities.”

Annually, the Executive Committee will review the Policy and Procedures Manual and By-Laws and submit recommended changes to the Board for the approval or renewal.

The Clinton/Jackson Early Childhood Iowa Board submits a Levels of Excellence Portfolio to the State Early Childhood Iowa office for evaluation and review.

The Clinton/Jackson Early Childhood Iowa Board is committed to open and honest communication with contractors, community partners, and the general public. Feedback is always welcomed and appreciated.